



Public Comment Period Open for

Local Hazard Mitigation Plan

We want your Input!

Review the draft plan and share your feedback to help us prepare for hazards like wildfires, flooding, earthquakes, and more

SanBruno.ca.gov/SMCHazard

Provide feedback by June 15

CELEBRATING
JUNETEENTH

FREEDOM DAY





The City of San Bruno and
the City of Millbrae



JUNETEENTH CELEBRATION

SATURDAY, JUNE 13, 2026

SAN BRUNO CITY PARK

11:00 AM - 3:00 PM

Come enjoy music, crafts, and community!

LUNCH CATERED BY THE HIP HOP BBQ SHACK.
AVAILABLE WHILE SUPPLIES LAST.

For more information visit

www.sanbruno.ca.gov/juneteenth





**NATIONAL MOSQUITO
CONTROL
AWARENESS WEEK**



June 21-27, 2026



San Mateo County Mosquito and Vector Control District

Casey Stevenson
Operations Director



Our Work

(Integrated Pest Management)



Mosquito control



Mosquitofish



Insect and tick ID



Rodent inspections



Yellowjacket control

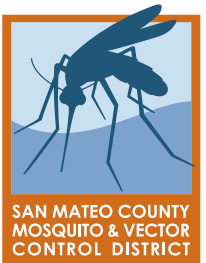


Community education



Disease surveillance

**There is no charge for individual services;
services are paid for by tax revenues**



SAN MATEO COUNTY
MOSQUITO & VECTOR
CONTROL DISTRICT



San Bruno 2025 Snapshot



92

Total Service Requests

Residents can submit service requests via phone or online at smcmvcd.org.



26

Mosquito Service Requests

Technicians collect samples and search the area to find and treat mosquito sources.



20

Yellowjacket and Wasp Service Requests

Technicians can treat nests if the resident knows where the nest is located.



17

Standing Water Service Requests

Known locations with standing water that have potential to breed mosquitoes.



13

Rodent Service Requests

Technicians conduct a comprehensive exterior inspection and provide a detailed report.



847

Site Inspections

Mosquito sources are inspected multiple times each year to detect mosquito breeding.



203

Site Treatments

Control methods include biorational and chemical products to treat actively breeding sources.



12

Dead Birds Reported

Residents report dead birds, which can be an early indication of West Nile virus in an area.



0

West Nile Virus Positive Dead Birds

District staff collect and test dead birds for West Nile virus.



Mills Field



SFO Museum - Louis A. Turpen Aviation...

SFO International Terminal Main Hall

San Francisco Intl Airport

Hertz

423A

101

101

101

82

LOMITA PARK

San Felipe

Capuchino High School

Boyside Manor Park Millbrae

San Bruno Park green belts



REPORT BITING MOSQUITOES

Your reports help us protect public health



650-344-8592
www.smcmvcd.org



REPORT DEAD BIRDS



westnile.ca.gov
1-877-WNV-BIRD (1-877-968-2473)



PREVENT MOSQUITOES Dump standing water



- Outside containers
- Plant saucers
- Pet bowls
- Bird baths
- Buckets
- Tires
- Toys



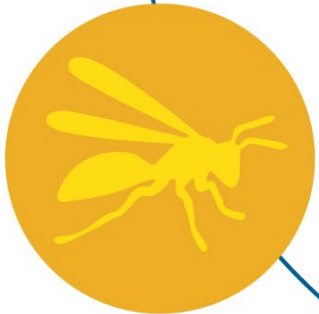


SMCMVCD

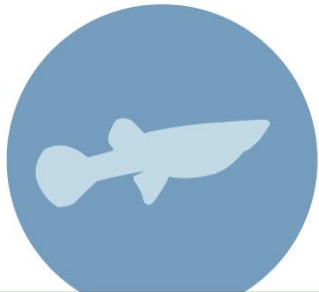


OPEN HOUSE

June 27, 2026
12-4pm



1351 Rollins Road
Burlingame



Visit smcmvcd.org
for more information



SAN MATEO COUNTY
MOSQUITO & VECTOR
CONTROL DISTRICT



SAN MATEO COUNTY
MOSQUITO & VECTOR
CONTROL DISTRICT

Solid Waste Rate Adjustment Review

City of San Bruno | Fiscal Year 2026-27

Review of Recology San Bruno Cost-Based Rate Application



Prepared by Jordan Muratsuchi & Scott Hanin

R3 Consulting Group, Inc.

June 9, 2026

R3 CONSULTING GROUP, INC.
RESOURCES • RESPECT • RESPONSIBILITY

ENGAGEMENT OBJECTIVES

R3



Calculation Verification

Ensure Recology's rate application is mathematically correct and aligned with the Franchise Agreement methodology.



Cost Adjustments

Identify and implement recommendations to ensure requested adjustments appropriately compensate for actual service costs.



Compliance Review

Verify all materials comply with established procedures and state regulatory mandates, including SB 1383.

RATE REVIEW TIMELINE

R3

●
Jan 30, 2026

Rate Application
Submitted
by Recology

●
Feb - Mar 2026

Comprehensive Review
by R3

●
Apr 6, 2026

Report Issued
to City Staff

●
June 9, 2026

Public Hearing &
Presentation to
City Council

●
Jul 1, 2026

New Rates
Effective Date

METHOD

R3

Financial Reconciliation

Cross-verified Recology's rate application against audited financial statements. Verified that "Actuals" from the base year serve as the mathematical foundation for the rate year projections.

Indexing & Escalation

Applied CPI-U and the Water, Sewer, and Trash (WST) index for industry-specific trends, which averaged approximately 4.9% annually.

Allocation Analysis

Performed a multi-factor audit of General & Administrative (G&A) expenses. Reallocated costs between franchised City services and "Outside City Limits" accounts to ensure equitable distribution.

Operational Validation

Analyzed quarterly tonnage records and disposal weight tickets. Normalized revenue data by isolating one-time debris box surges from recurring residential/commercial baselines.

RECOMMENDED RATE ADJUSTMENT

R3

7.47%



6.91%

RECOMMENDED INCREASE

Refined Recommendation

Following a rigorous independent review, R3 adjusted Recology's initial request of 7.47% down to 6.91%.

This adjustment balances the operational needs of the service provider with the financial impact on San Bruno ratepayers while maintaining high-quality solid waste and diversion services.

SUMMARY OF ADJUSTMENTS

R3



G&A Reallocation

Updated General & Administrative allocation factors for City vs. "Outside City Limits" services. Resulted in a -1.13% rate impact.



Smoothing Costs

Applied a 4-year average for repairs, legal, and subcontractors instead of a single year spike. Resulted in a -0.64% impact.



Revenue Normalization

Adjusted for one-time debris box revenue spikes related to the Google campus construction. Resulted in a +1.21% impact.

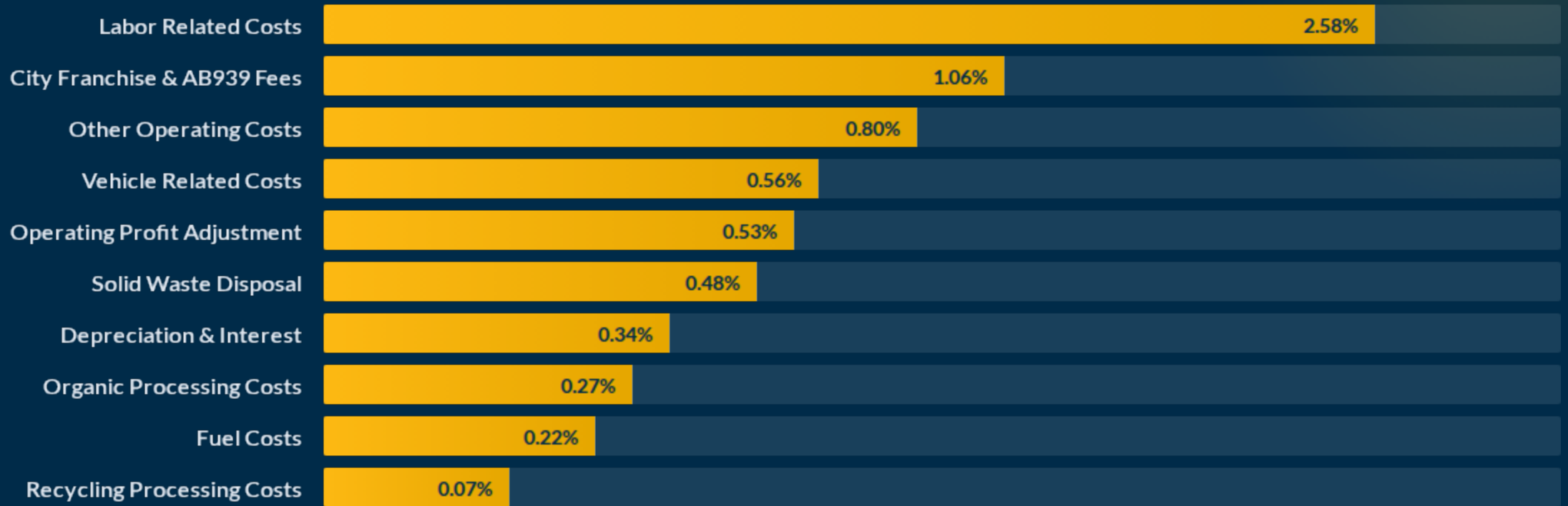
DETAILED EXPENSE PROJECTIONS

R3

Cost Category	FY 27 Proposed	FY 27 Revised	Variance
Labor Related Costs	\$6,475,537	\$6,555,740	+\$80,203
Vehicle Related Costs	\$1,477,002	\$1,418,036	-\$58,966
Fuel and Organic Processing	\$1,260,949	\$1,260,949	\$0
Depreciation and Interest	\$968,758	\$865,420	-\$103,338
City Fees	\$2,727,279	\$2,695,248	-\$32,031
Other Costs / Profit	\$3,557,519	\$3,377,823	-\$179,696
Total Requirement	\$17,852,886	\$17,559,058	-\$293,828

DRIVERS OF THE 6.9 1% INCREASE

R3



Labor costs remain the primary driver, reflecting industry-wide trends in wages and benefits.

TOTAL ADJUSTMENT **6.91%**

RESIDENTIAL RATE IMPACT

R3

Container Size	Current Rate (\$/mo)	Proposed Rate (\$/mo)	Monthly Change
20-Gallon Cart	\$32.45	\$34.69	+\$2.24
32-Gallon Cart (Standard)	\$41.85	\$44.74	+\$2.89
64-Gallon Cart	\$83.71	\$89.49	+\$5.78
96-Gallon Cart	\$125.55	\$134.23	+\$8.68

Most San Bruno residents will see a monthly impact between \$2.24 and \$5.78.

PROPOSITION 218

R3

- To comply with Proposition 218, the City prepared and mailed public notices to affected property owners and customers more than 45 days prior to tonight's public hearing regarding the proposed solid waste rates.
- The notice process is a standard legal requirement for all California jurisdictions proposing adjustments to property-related service rates, including solid waste collection services.

RESIDENTIAL RATE COMPARISON

R3

City	32g Rate (Monthly)	Serviced By
Hillsborough	\$ 75.15	Recology
Atherton	\$ 66.08	Greenwaste
Menlo Park	\$ 58.64	Recology
San Carlos	\$ 52.53	Recology
Pacifica	\$ 51.58	Recology
Belmont	\$ 49.66	Recology
Millbrae	\$ 46.92	SSF Scavenger
Brisbane	\$ 46.71	SSF Scavenger
San Mateo	\$ 45.93	Recology
Montara	\$ 45.56	Recology
South San Francisco	\$ 45.14	SSF Scavenger
San Bruno (Proposed)	\$ 44.74	Recology
Foster City	\$ 42.64	Recology
Burlingame	\$ 38.62	Recology
El Granada	\$ 37.42	Recology
Average (including SB)	\$ 49.82	

R3

Questions & Discussion

Thank you for your time

R3 Consulting Group, Inc.

Jordan Muratsuchi & Scott Hanin

R3 CONSULTING GROUP, INC.
RESOURCES • RESPECT • RESPONSIBILITY

SAN BRUNO

Community Foundation

Annual Report & Budget Review

Presented by Leslie Hatamiya, Executive Director
June 9, 2026

Community Investments Since 2016

STRATEGIC GRANTS

\$63.75 million

San Bruno Recreation and Aquatic Center • Crestmoor Fields Project • Centennial Plaza Improvement Project • Downtown Beautification Initiative Grant • RAC Startup Programming and Outreach Grant • COVID-19 Relief Grants • Music Education Strategic Initiative • First Responder Effectiveness Strategic Initiative • Pedestrian Safety Strategic Initiative • Community Day • Tanforan Memorial • SBPSD School Transformation Grant • SBPSD Field Trip Grant • School Athletic Field Improvements Grant • San Bruno-Narita Sister City Program Grants • SBPSD Outdoor Education

COMMUNITY GRANTS FUND

\$2.65 million

221 Community Grants

CRESTMoor SCHOLARSHIP

\$1.52 million

102 Crestmoor Scholars

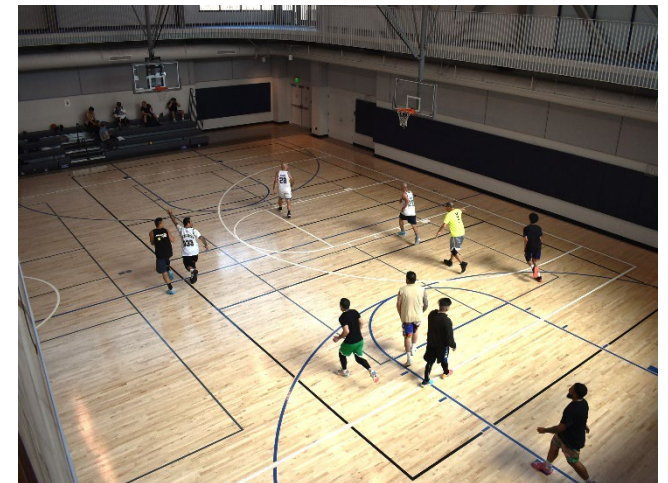
DESIGNATED QUASI-ENDOWMENT

\$2 million

SBPSD Outdoor Education

TOTAL 2016-2026: \$69.92 MILLION

Recreation & Aquatic Center



Downtown Beautification Projects



Narita Sister City Program Grant



Post-RAC Strategy



Spend down bulk of remaining net assets
on small number of final legacy projects
and wind down other programs

Crestmoor Fields Project



Original Commitment (2024):

\$3,400,000

Funding for Lights (2026):

\$1,952,400

Total Commitment:

\$5,352,400

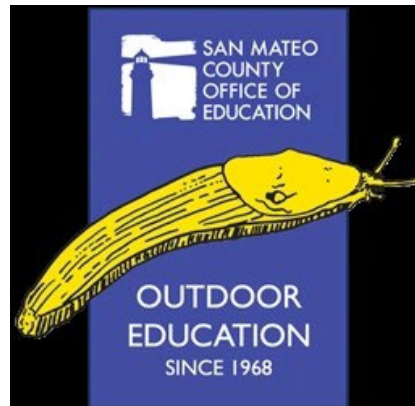
Outdoor Education

\$160,000 Strategic Grant Funding

2025-2026: \$60,000
2026-2027: \$100,000

\$2,000,000 Designated Quasi-Endowment

Use investment income to provide annual grant of ~\$100,000 starting in 2027-2028



Fire Station No. 52



Financial Snapshot

Summary (rounded)

Total Initial Assets	\$70.5 million
Total Investment Valued Added Through 4/30/2026	+\$25.5 million
Donations and Other Income Through 4/30/2026	+\$1.9 million
<u>Total Funds Disbursed Through 4/30/2026</u>	<u>-\$64.6 million</u>
Total Assets as of 4/30/2026	\$33.3 million
<u>Total Liabilities as of 4/30/2026</u>	<u>-\$6.3 million</u>
Total Net Assets as of 4/30/2026	\$27.0 million
Total Net Assets Not Including Outdoor Ed Quasi-Endowment as of 4/30/2026	\$24.9 million

2026-2027 Budget

	2025-2026 Projected	2026-2027 Budget
EXPENSES		
Direct Program Expenses (Strategic Grants)	\$2,112,400	\$5,000,000
Direct Personnel Expenses	264,204	263,418
Non-Personnel Support Costs	116,048	135,162
TOTAL EXPENSES	\$2,492,652	\$5,398,580

2026-2027 Budget

	2025-2026 Projected	2026-2027 Budget
OPERATING INCOME		
Donations	\$102,940	\$0
Miscellaneous Income	0	0
Subtotal Operating Income	102,940	0
TRANSFERS FROM INVESTMENTS		
Quasi-Endowment – Outdoor Ed	0	0
Strategic Pool	2,500,000	10,191,598
Subtotal Transfers from Investments	2,500,000	10,191,598
FUNDS AVAIL. FOR OPERATIONS	\$2,602,940	\$10,191,598

Strategic Pool Cash Needs

	\$
Strategic Grants	
Narita Sister City Program Grants	\$28,000
RAC Startup Programming and Outreach Grant	1,165,126
Crestmoor Fields Project Grant	5,352,400
Outdoor Education Grant	100,000
Other Potential Strategic Grants – Budgeted	5,000,000
Crestmoor Scholarship Payments	60,000
Strategic Cash Needs – Program	\$11,705,526
Strategic Cash Needs – Operating Costs	\$398,067
Total Strategic Cash Needs	\$12,103,593

Strategic Pool Payout

	\$
Total Strategic Cash Needs	\$12,103,593
<i>Minus Carry Forward from FY2025-2026</i>	<i>-\$1,911,995</i>
Net Strategic Cash Needs	\$10,191,598
Strategic Payout	\$10,191,598

SBCF Board Action

- Approved FY2026-2027 budget
- Approved transfer from Strategic Pool to Liquidity Pool of \$10,191,598 to cover FY2026-2027 cash needs
- Directed Executive Director to submit FY2026-2027 budget to San Bruno City Council for approval

CITY OF SAN BRUNO · BUDGET PRESENTATION

Trimming at the Fringes STILL No Longer Cuts It

City Manager's Recommended FY27 Budget · June 9, 2026

Agenda

01

Setting the Table

Why we budget and what the FY27 budget delivers

02

Major Budget Components

Overview of budget and City Council adopted initiatives

03

Budget Overview

All funds, General Fund: revenues, expenditures, and risks

04

Capital Budget Overview

FY27 CIP program, deferrals, and priorities

05

Wrap-up

Questions and discussion

SECTION ONE

Setting the Table

Alex D. McIntyre

City Manager



FOUNDATIONS

Why do we prepare a budget?

A budget is more than numbers — it is a policy document that shapes every City service residents rely on

- **A one-year financial plan**

Sets appropriations for July 1, 2026 – June 30, 2027

- **Council authorization**

Approves payment of salaries and vendors at adopted service levels

- **Priorities for our community**

Defines what residents experience — parks, library, safety, streets

- **Transparency for residents**

A clear picture of revenues, costs, and reserves

Budget Milestones

Eight public meeting touchpoints from goal setting through the City Manager’s Recommended Budget

- Jan 30**
2026  **City Council Goal Setting Session**
- Feb 10**
2026  **Council Adoption — FY27 Priority Initiatives and Budget Principles**
- Feb 19**
2026  **Revenue Measure Oversight Committee**
- Feb 24**
2026  **FY25-26 General Fund Mid-Year Update**
- Mar 24**
2026  **Revenue Measure Oversight Committee feedback and Priority Initiative Discussion**
- Apr 14**
2026  **Mid-year budget update, DIF Projects, & Priority Initiatives Discussion & Direction**
- Apr 28**
2026  **FY27 Budget Preview & Forecast**
- Jun 3**
2026  **City Manager’s Budget Workshop**

GUIDING PRINCIPLES

City Council Adopted Budget Principles

Twelve guiding principles for sound financial management — unchanged from prior years

REVENUE & COST

- 01** Pursue revenue enhancements and full cost recovery for fee-based services
- 02** Maintain core services and infrastructure aligned with Council priorities
- 03** Define cost and timing of cash outlays to allow investment of idle cash
- 04** Increase reserve funds annually as funds become available

OPERATIONS & PEOPLE

- 05** Improve productivity through continual review of City services
- 06** Manage loss of institutional knowledge through succession planning
- 07** Invest in technology that drives efficiency and productivity
- 08** Strengthen San Bruno's standing as an employer of choice

FINANCIAL MANAGEMENT & COMMUNICATION

- 09** Incorporate vacancy salary savings into the forecast
- 10** Promote long-term financial sustainability — monitor unfunded liabilities
- 11** Evaluate one-time revenues for highest impact and best investment
- 12** Communicate the City's financial position transparently

City Finances by the Numbers

THE HEADLINE

General Fund Balanced

with cuts

GENERAL FUND SPENDING PLAN

\$75.2M

ALL FUNDS SPENDING PLAN

\$281M

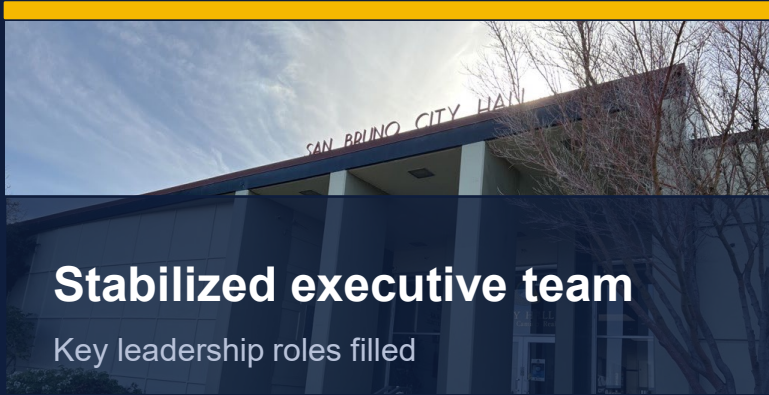
Total appropriations across all 47 City funds

ALL-FUNDS FTES

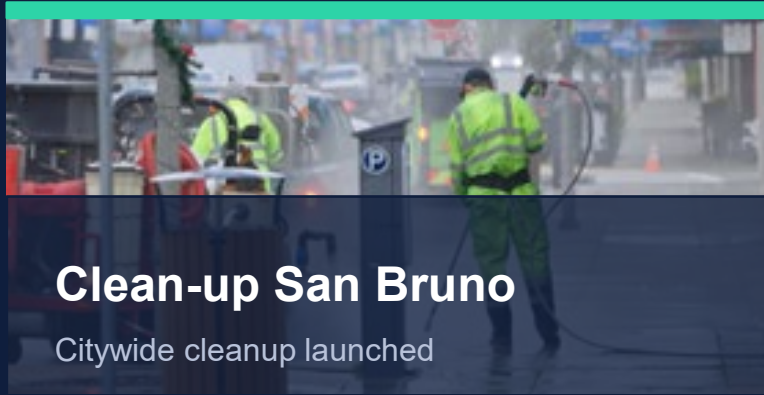
265

8.0 vacant positions removed in FY27

Key FY26 Accomplishments



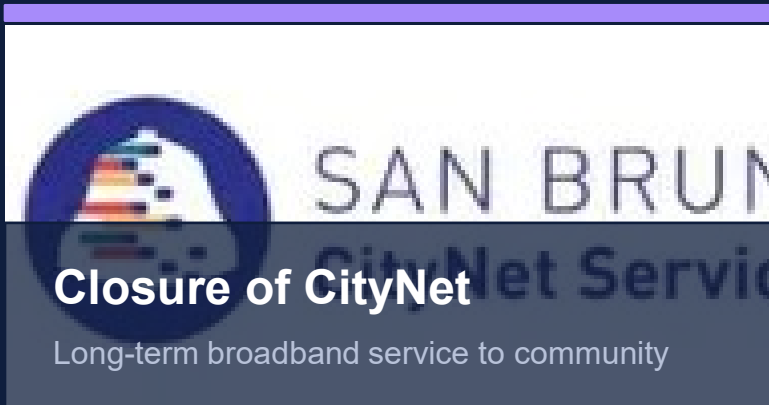
Stabilized executive team
Key leadership roles filled



Clean-up San Bruno
Citywide cleanup launched



Successor labor agreements
MOUs across employee groups

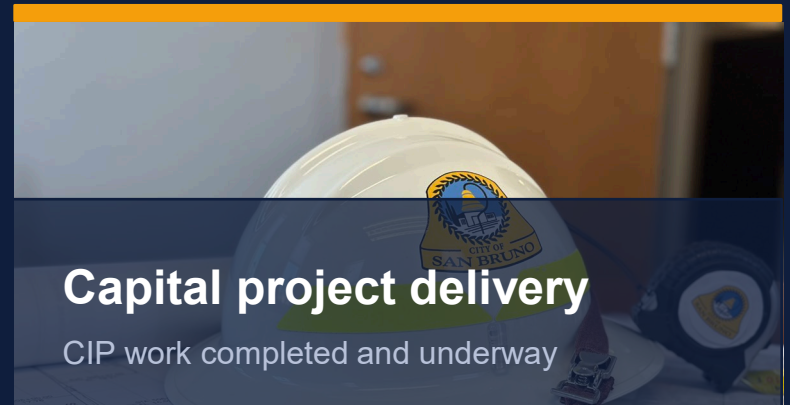


Closure of CityNet
Long-term broadband service to community



San Bruno Land Use and Economic Development Initiative

2026				2027				2028			
Quarter 1	Quarter 2	Quarter 3	Quarter 4	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Conduct Business and Community Engagement											
Analyze Development Alternatives											
Draft Amendments to City Plans											
Economic Development											
Multi-year roadmap advanced											
Adopt Amended Plans											
Develop Funding Mechanisms and Incentives											



Capital project delivery
CIP work completed and underway

Initiatives That Advance Our Community

Five strategic investments in the FY27 Recommended Budget that move San Bruno forward



San Bruno Land Use and Economic Development Initiative

2026 2027 2028

Quarter 1 Quarter 2 Quarter 3 Quarter 4 Quarter 1 Quarter 2 Quarter 3 Quarter 4 Quarter 1 Quarter 2 Quarter 3 Quarter 4

Conduct Business and Community Engagement

Analyze Development Alternatives

Draft Amendments to City Plans

Prepare Environmental Review (EIR)

Adopt Amended Plans

Develop Funding Mechanisms and Sources

Elevate San Bruno

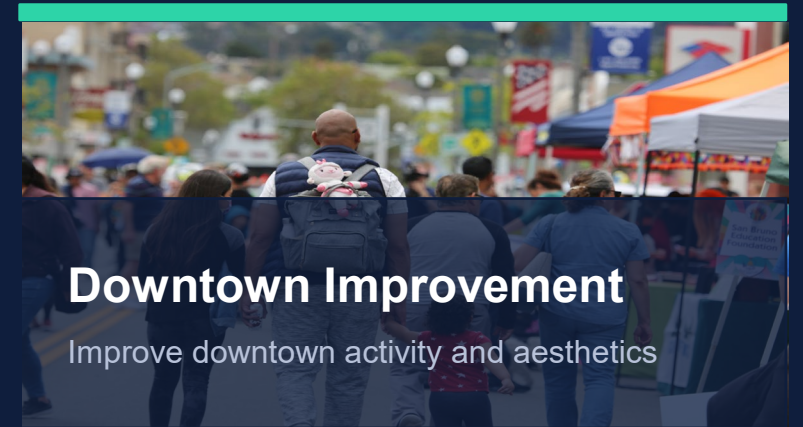
Long-range economic strategy

Potential 2028 Ballot Measure



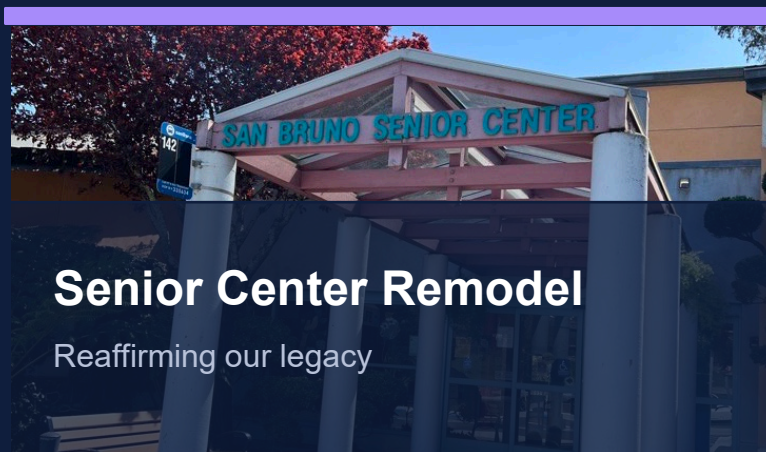
Street Sweeping Review

Efficiency & regulatory review



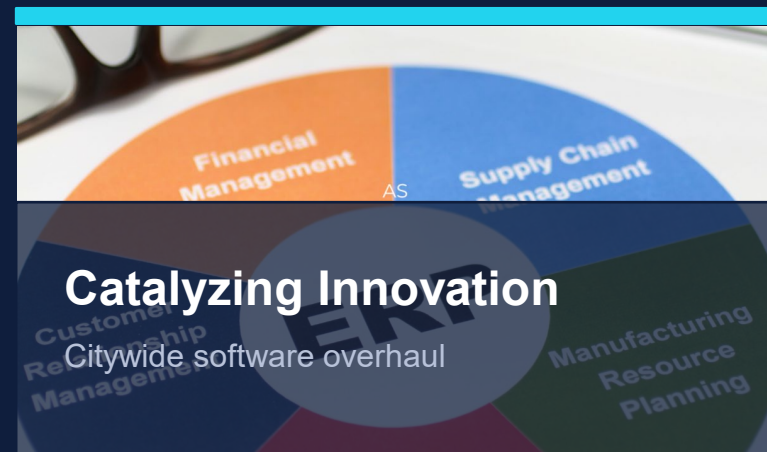
Downtown Improvement

Improve downtown activity and aesthetics



San Bruno Senior Center

Reaffirming our legacy



Catalyzing Innovation

Citywide software overhaul

Financial Management

Supply Chain Management

Customer Relationship Management

Manufacturing Resource Planning

\$20.6M+ Annual Revenue At Risks

The State is shaping the City's fiscal future.



STATE ACTIONS THREATEN CITY REVENUE

VLF IN-LIEU

\$7.0M

\$3M loss in FY27
Potential additional loss

TAX SHARING AGREEMENT

\$8.0M

potential annual loss
+ One-time payment

EXCESS ERAF

\$2.2M

potential annual loss

CARDROOM

\$3.4M

potential annual loss



SUMMARY

Maintain services and deliver on FY27 key objectives

■ All Funds performing as expected

General Fund balanced with cuts, Enterprise funds investing in capital

■ Removal of 8 vacant positions & Proactive reallocations

No layoffs, Code Enforcement, Administrative Services

■ Expenditure growth restraint & line-item reductions

Targeted at 3% year-over-year & Operating budget reductions

■ Continued investment in infrastructure

Roads, water, wastewater, stormwater, facilities

IN SUMMARY



Trimming at the Fringes
STILL
No Longer Cuts It.

Our path forward for FY27

Budget is responsive to known threats and risks to City revenue

Core services preserved

General Fund reductions made carefully



SECTION TWO

Major Budget Components

Joseph Toney

Assistant City Manager

FY27 Budget — All Funds

\$281M

All Funds
Spending Plan

265

All Funds FTEs

Council & Administration

\$34M

32 FTEs

Council, City Attorney, CMO, Finance, HR, IT, Internal Services, Debt Service

Police

\$24M

68 FTEs

Patrol, Investigations, Traffic, Dispatch, Special Assignments

Fire

\$15M

37 FTEs

Suppression, Emergency Medical Services, Fire Prevention

Community Development

\$7M

19 FTEs

Building, Code Enforcement, Planning

Community Services

\$17M

36 FTEs

Library, Parks, Satellite Programs, Senior Center, Recreation & Aquatic Center

Public Works

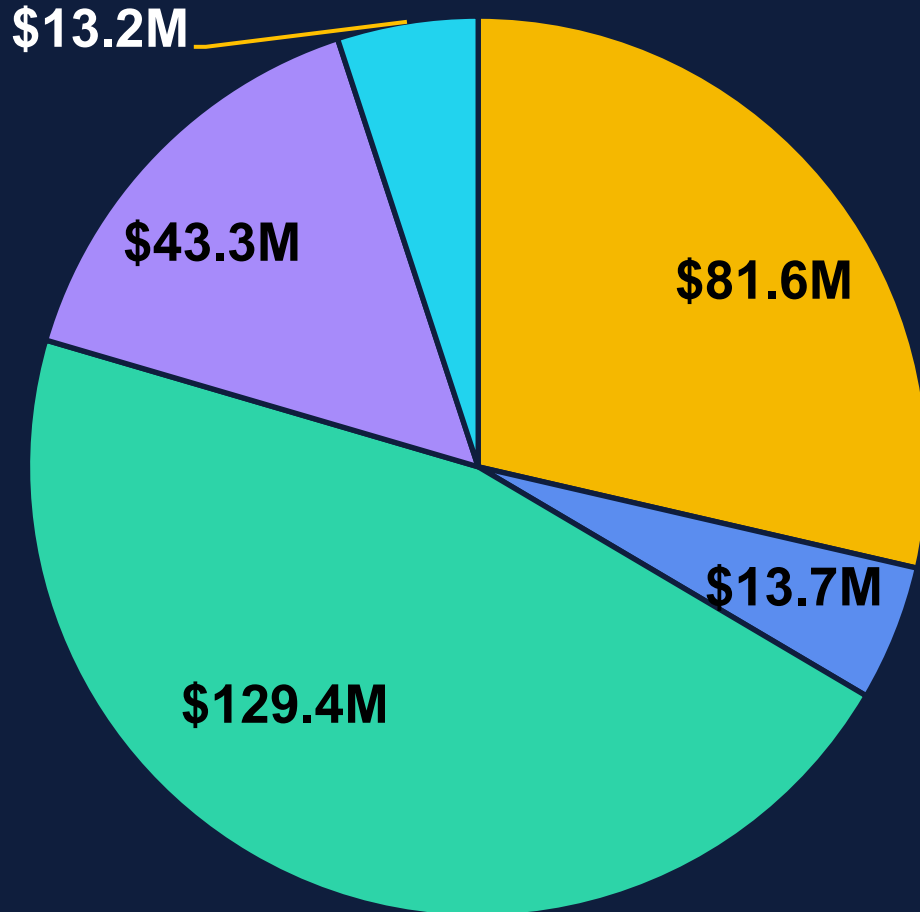
\$184M

73 FTEs

Admin & Engineering, Streets, Utilities, Stormwater, Internal Services, CIP

FY27 Budget by Fund Type

Total appropriations: \$281M across 5 fund types



FUND BREAKDOWN

- General Funds**
(Operating, One-time Revenue & Measure G)
\$81.6M • 29.0%
- Special Revenue**
\$13.7M • 4.9%
- Enterprise Funds**
\$129.4M • 46.0%
- General Capital Project Funds**
\$43.3M • 15.4%
- Internal Service & Debt**
\$13.2M • 4.7%

CITY MANAGER'S RECOMMENDED

FY27 General Funds Budget

Three revenue streams supporting core services

TOTAL APPROPRIATIONS

\$81.6M

Recurring revenue — 96% structural, 4% one-time



Operating
\$75.2M · 92.2%

One-Time Revenue
\$3.1M · 3.8%

Measure G
\$3.3M · 4.0%

7

Continuation of FY26 Initiatives

Priorities already underway — momentum carrying into the new fiscal year.

SEVEN PRIORITIES

● **COMMUNITY**

Clean-Up San Bruno

● **COMMUNITY**

Joint Events

● **POLICY**

Climate Action Plan

● **FACILITIES**

Lighting Improvements

● **FACILITIES**

City Property Analysis

● **FACILITIES**

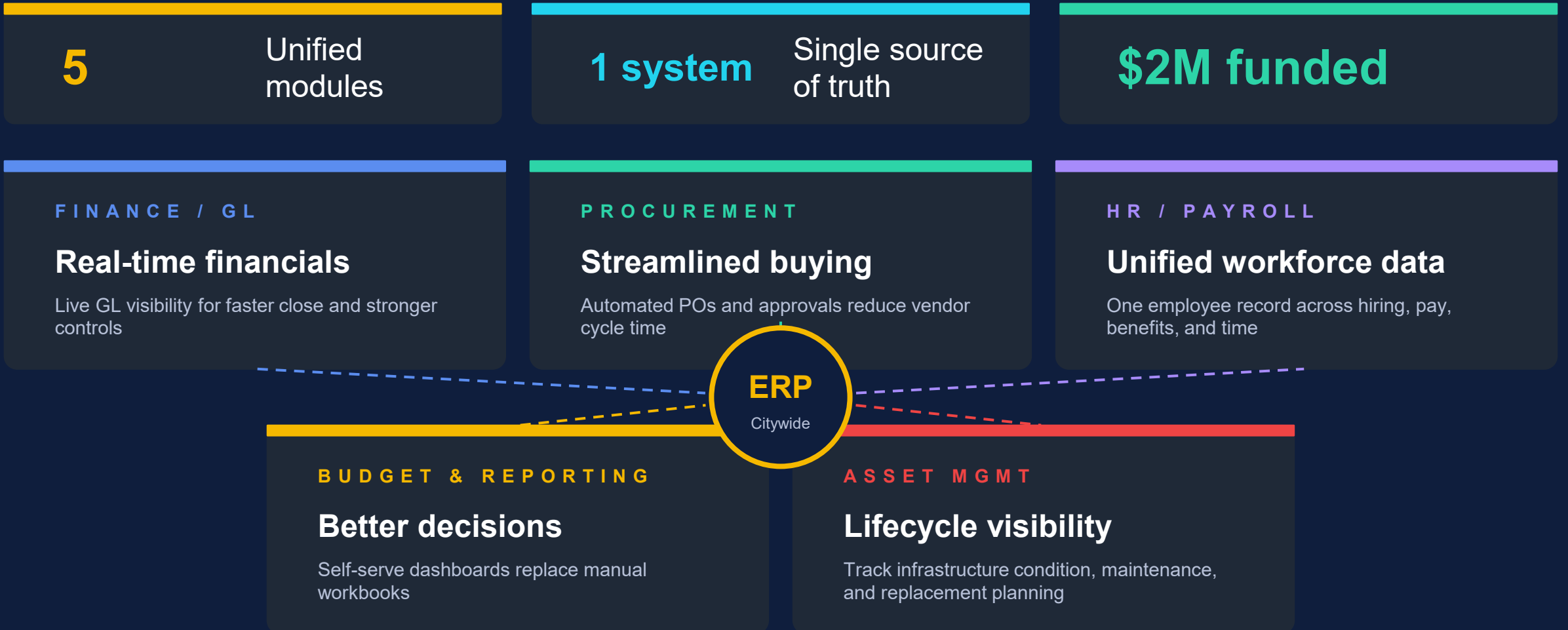
City Office Renovation

● **TECHNOLOGY**

Online Permitting

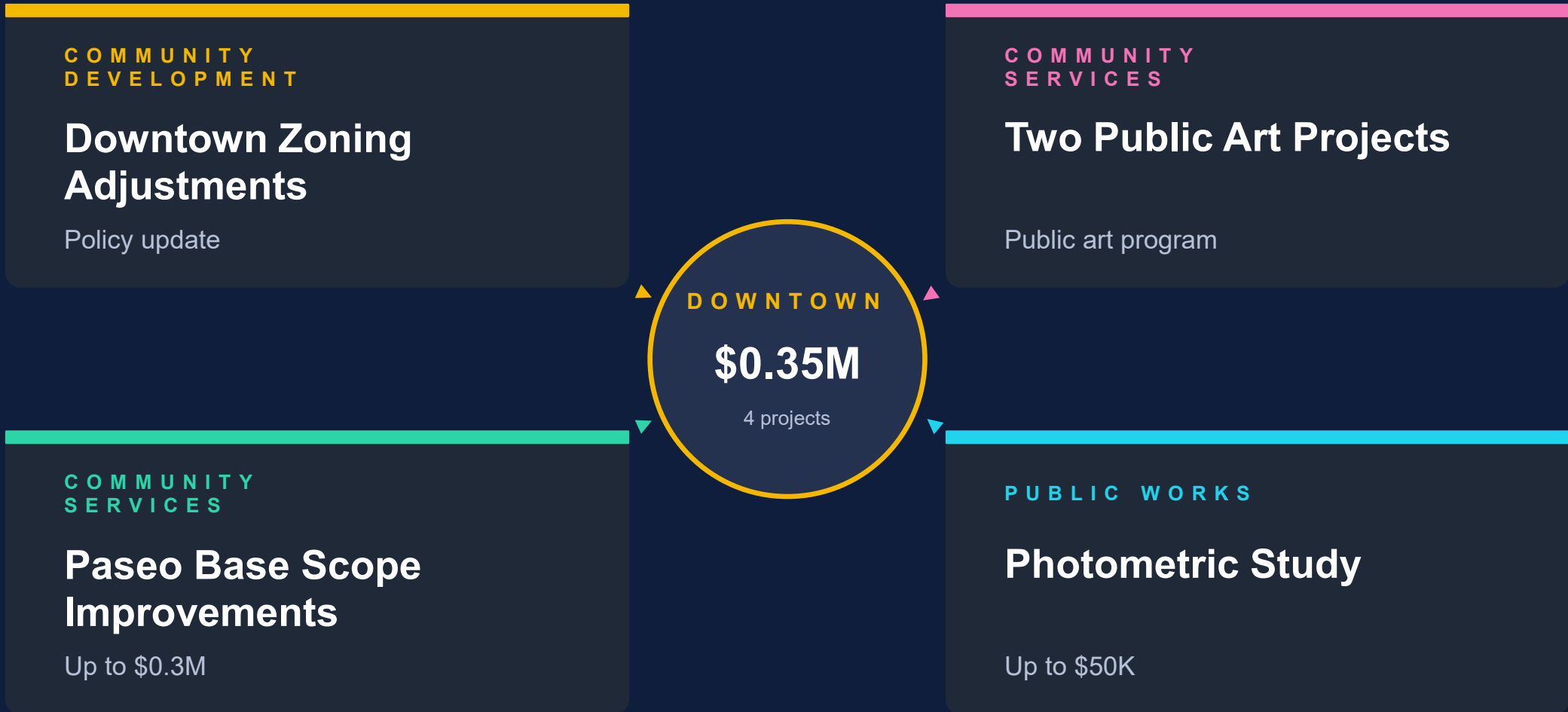
Catalyzing Innovation – Software Overhaul

A single modern platform replacing fragmented legacy systems. No new funds required.



Downtown Improvement Initiative

\$0.35 million — General Fund (new funding request)





Elevate San Bruno

\$2.8 million — CD Special Revenue Fund

Strengthen the City's Fiscal Health



GROWTH

Make San Bruno more attractive for real estate investments

POLICY

Amend land use, housing and economic development policies, standards and processes to support desired development

HEIGHT LIMITS

Successfully revise Ordinance No. 1284 by generating business and community support for these policy changes

INFRASTRUCTURE

Establish funding mechanisms for major public streetscape and infrastructure improvements

SERVICES

Establish funding mechanisms for ongoing service costs from new development

Reaffirming Our Legacy — Senior Center Remodel

\$5.5 million total | \$3.2M non-General Fund | \$2.3M unfunded (grant requests pending)

\$5.5M

Total Project

\$3.2M

Community Facilities DIF

\$2.3M

Unfunded

WHY NOW

A long-overdue investment in a critical community asset.

Facility condition

Building systems and finishes have reached end of useful life

Service growth

Senior population continues to expand — increased demand

Equity & access

Modernized space supports inclusive, multi-generational programs

Street Sweeping Program Review

\$0.26 million — General Fund (new funding required). Targeted review of operational efficiency and regulatory considerations



REVIEW DIMENSIONS

01

Routes & Frequency

Evaluate route alignment and sweeping cadence by neighborhood.

02

Service Levels

Determine cost-effective service level by area type.

03

Regulatory Requirements

Stay aligned with stormwater MS4 and clean water mandates.

04

Equity Framework

Leverages San Mateo County Equity Assessment Framework.

SECTION THREE

Budget Overview

Nick Pegueros

Administrative Services Director & CFO

Fund Accounting

A municipal budget is a portfolio of separate funds — each with its own revenue source, purpose, and restrictions

47

Distinct funds

Each tracked separately under GASB fund accounting rules

6

General Funds; \$80.4M, 182 FTEs

Operating (\$74.2), reserves, Measure G, ARPA – Discretionary funds for core services

27

Special Revenue; \$13.7M, 27.92 FTEs

Gas Tax, Measure A, grants — restricted use

5

Enterprise Funds; \$129.4M, 42.93 FTEs

Water, Wastewater, Stormwater, Parking, CityNet — fee-supported

4

Capital Project Funds; \$43.3M, 0 FTEs

Capital Improvement Program (CIP) appropriations; excluding Enterprise Fund CIP

5

Internal Service Funds & Debt Service; \$14.2M, 19.6 FTEs

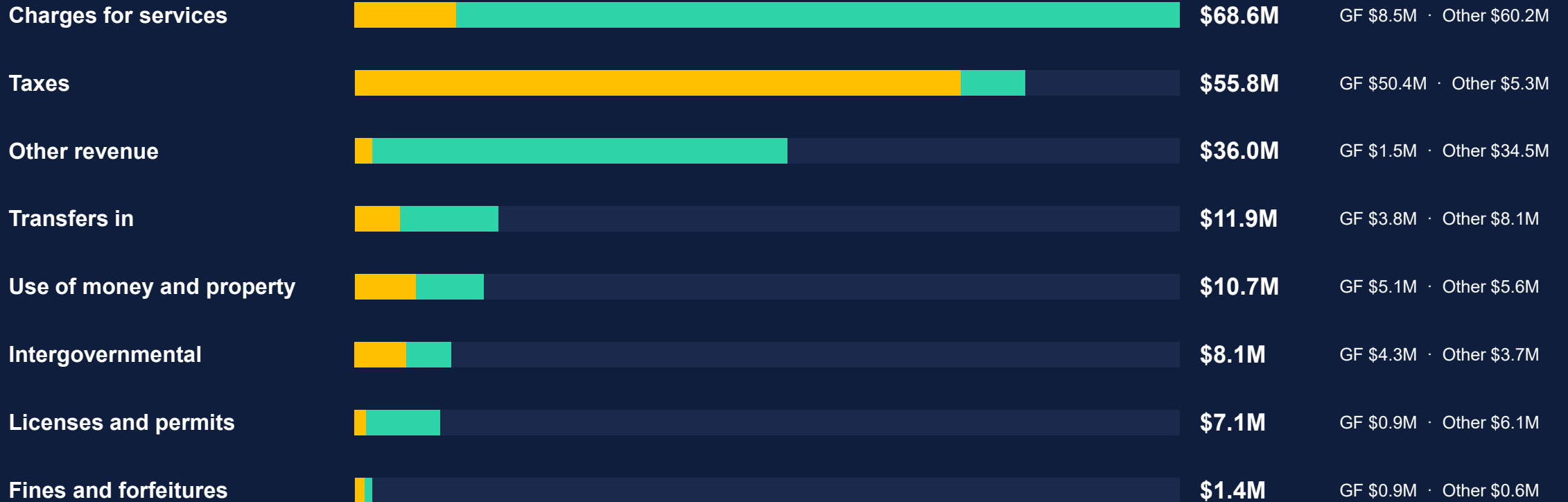
Shared services and debt service

CITY MANAGER'S RECOMMENDED

General Fund Other Funds

FY27 Revenue by Category

General Fund and Other Funds combined — 8 categories, \$199.7M total



TOTAL
\$199.7M

GENERAL FUND
\$75.4M · 38%

OTHER FUNDS
\$124.2M · 62%

FY27 Expenditures by Department

General Fund and Other Funds combined — 8 departments, \$148.5M total

Department	General Fund	Other Funds	Total	Breakdown
Public Works	\$4.3M	\$47.0M	\$51.3M	GF \$4.3M · Other \$47.0M
Police	\$23.2M	\$1.1M	\$24.3M	GF \$23.2M · Other \$1.1M
Non-Departmental	\$13.9M	\$4.1M	\$18.0M	GF \$13.9M · Other \$4.1M
Community Services	\$11.2M	\$5.7M	\$16.9M	GF \$11.2M · Other \$5.7M
Fire	\$14.6M	\$0.3M	\$14.9M	GF \$14.6M · Other \$0.3M
Administrative Services	\$4.1M	\$7.6M	\$11.7M	GF \$4.1M · Other \$7.6M
Community Development	\$0.6M	\$6.7M	\$7.3M	GF \$0.6M · Other \$6.7M
Council/Attorney/Manager	\$3.4M	\$0.7M	\$4.1M	GF \$3.4M · Other \$0.7M

TOTAL
\$148.5M

GENERAL FUND
\$75.2M · 51%

OTHER FUNDS
\$73.3M · 49%

FY27 General Fund Budget

\$75.4M

Revenue

\$75.2M

Expenditures

\$0.1M

Balanced Budget

Net surplus

GENERAL FUND REVENUE DRIVERS

Property Tax +4.9%, \$0.8M

\$17.4M total, 23% of GF

Sales Tax +1.3%, \$0.3M

\$19.4M total, 25% of GF

Intergovernmental – 41%, \$3.0M

\$49.0M total, 65% of GF

GENERAL FUND EXPENDITURE DRIVERS

Salaries & benefits +0%

\$49.0M total, 65% of GF

New contracts offset by reallocations & 8 vacancies removed

Does not include UAL (\$9.3M); 5.2% increase

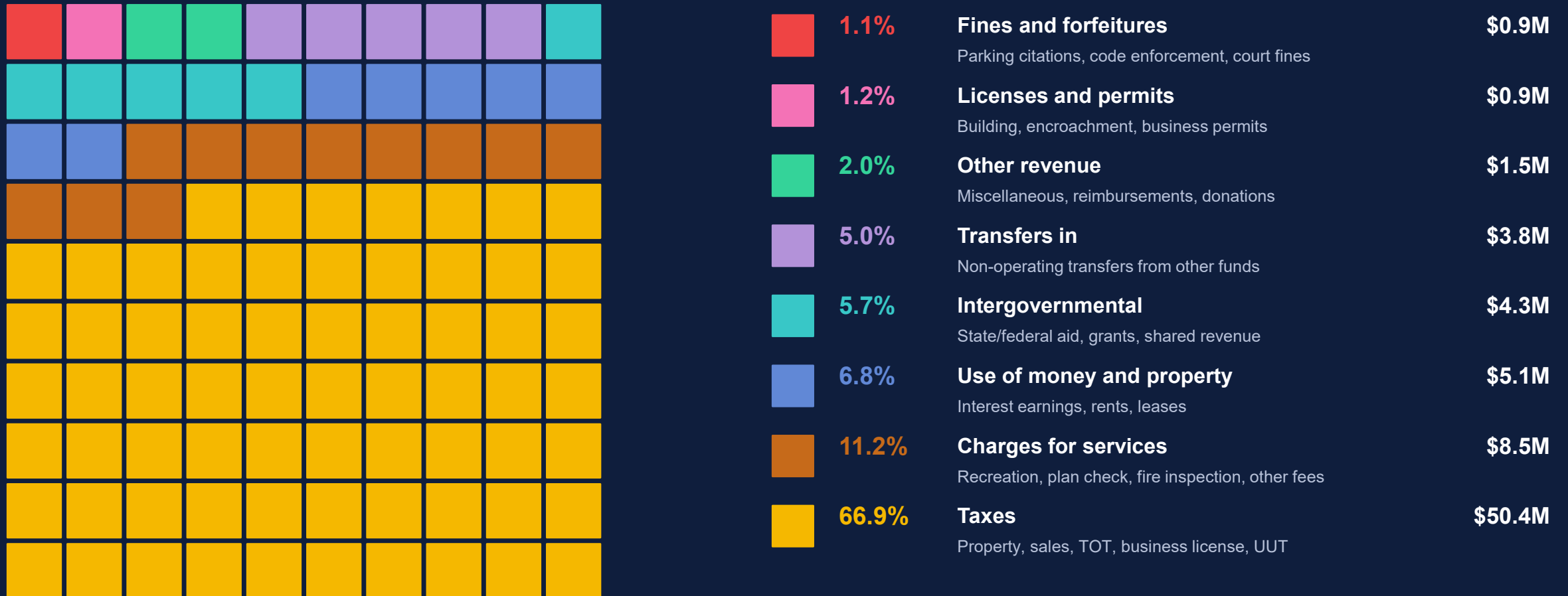
Internal Services +14.5%, \$1.4M

\$11.2M total; 15% of GF

CityNet dissolution \$0.8M; Self-Ins. ISF \$0.5M

FY27 General Fund Revenue by Category — \$75.4M

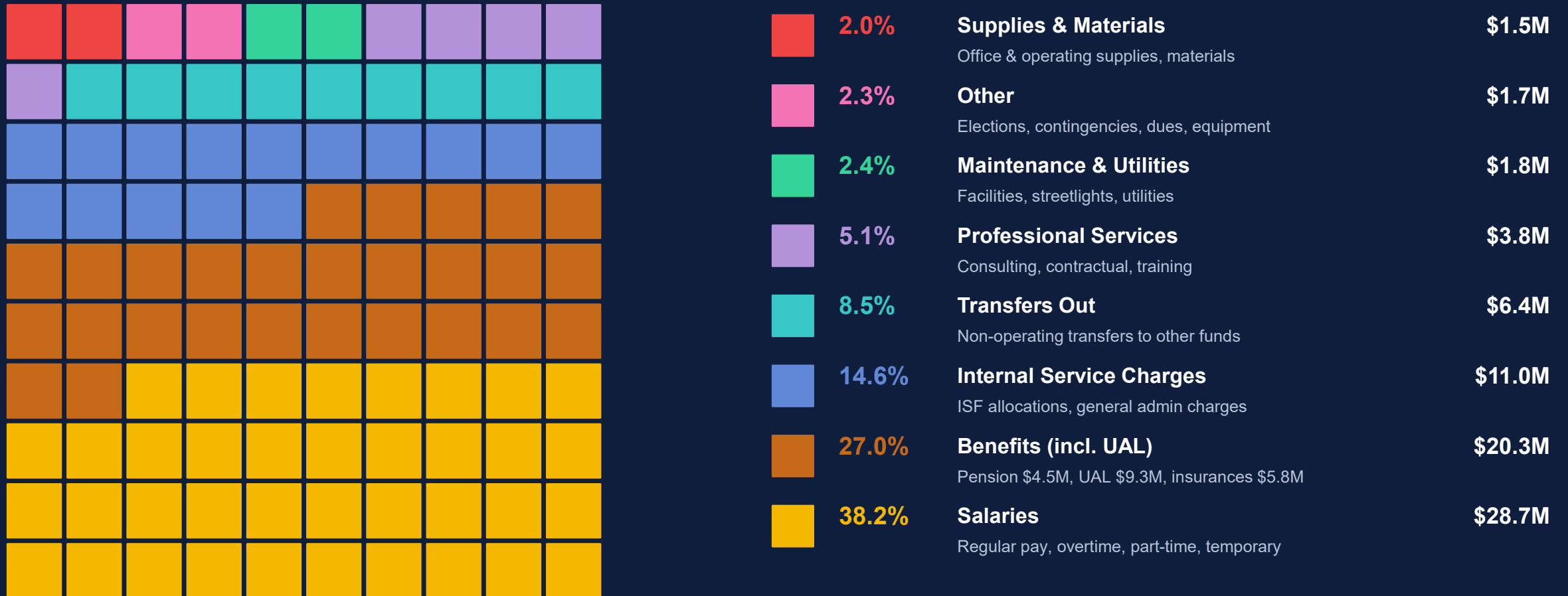
Taxes alone account for \$50.4M — 67% of all General Fund revenue



Each square = 1% of \$75.4M General Fund revenue

FY27 General Fund Expenditures by Category — \$75.2M

Salaries + Benefits = \$49M; 65% of total expenditures









Each square = 1% of \$75.2M General Fund

FY27 General Fund Budget Balancing Measures

TOTAL IMPACT
\$2.45M

Six targeted actions close the General Fund gap — \$2.45M total impact

 \$1.50M	Vacant personnel reductions 3.0 Firefighters · 1.0 Police Officer · 2.0 Management Analysts · 2.0 Engineers	61% 8.0 FTEs
 \$0.35M	Code enforcement reallocation Transition 2.0 FTEs from Police to Community Development Fund	14% 2.0 FTEs
 \$0.25M	Finance reallocation Transition 2.0 FTEs directly to Water for utility billing activity	10% 2.0 FTEs
 \$0.17M	Police contract services Contract services, maintenance, meetings & conferences, miscellaneous repairs and replacements	7% Operating
 \$0.10M	Fire contract services Contract services and operational adjustments	4% Operating
 \$0.08M	Community Services reductions Program and operational expenditure adjustments	3% Operating

\$20.6M+ Revenue Risks

The State is shaping the City's fiscal future

VLF IN-LIEU

\$7.0M

potential annual loss

Phase I

\$3.0M/yr

partial reduction — incorporated
FY27

Phase II

\$2.5M/yr

if revenue limit districts flip to basic
aid (FY28+)

TRSA

\$8M

potential annual loss

Ongoing

\$8.0M/yr

\$4M transferred to reserves

Repayment

\$43–83M

one-time exposure; \$43M +
\$8M/yr collected

EXCESS ERAF

\$2.2M

potential annual loss

Driver

Change in County's
calculation methodology
may be required by State
Controller's Office

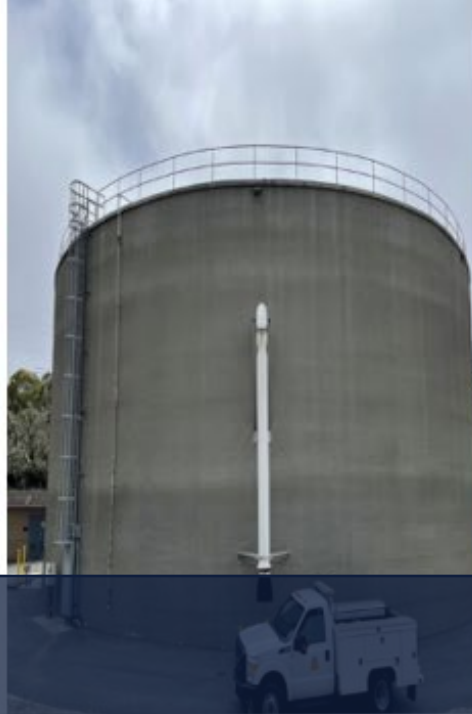
CARDROOM

\$3.4M

potential annual loss

Driver

State regulations may
impact gaming exposure



SECTION FOUR

Capital Improvement Program

Matthew Lee, P.E.

Public Works Director



What is the CIP?

\$138M multi-year investment in City facilities and infrastructure

THE PROGRAM

From streets and parks to water pipes and IT software

The CIP is the City's investment plan to provide infrastructure that support public services

Funded across multiple sources — General Fund, enterprise funds, impact fees, grants, and dedicated tax measures

Streets & Roads; 20 Projects, \$22M

Parks; 8 Projects, \$6M

Water, Wastewater, Stormwater; 37 Projects, \$96M


Facilities; 8 Projects, \$11M

Technology; 5 Projects, \$2M

Major Projects Delivered



Huntington Cycle Track – Segment 1
Streets program – reconstruction and pedestrian improvements




Avenues 2-1, 2-2
Wastewater program – collection system upgrade; Water program – improve reliability of the water system



Acappella Well Project – Phase 1
Replace groundwater well to improve water supply reliability



We *STILL* Love Paving!
Pavement Management Program




Florida Avenue Park
Parks Program – neighborhood park renewal

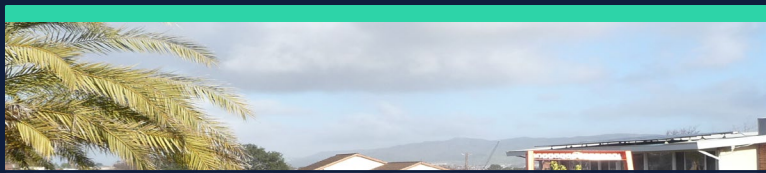


Posy Park Improvements
Parks Program – neighborhood park renewal

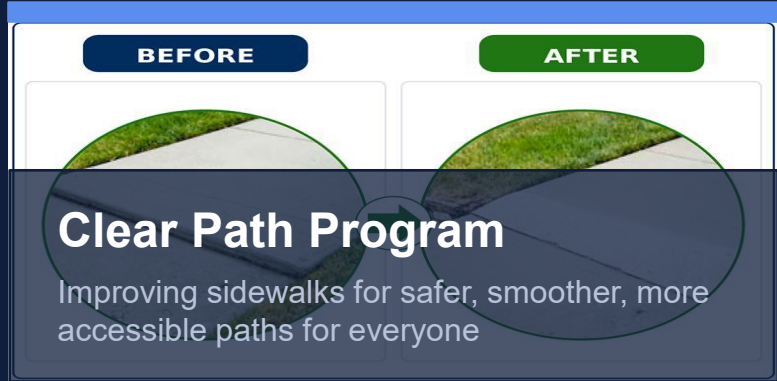
Major Projects Highlights



Visible Infrastructure
Senior Center Renovation, Downtown Improvements




Utilities and Streets
Crestwood Pump Station, Water Tank Replacements, We Love Paving, Storm Drain Condition Assessment

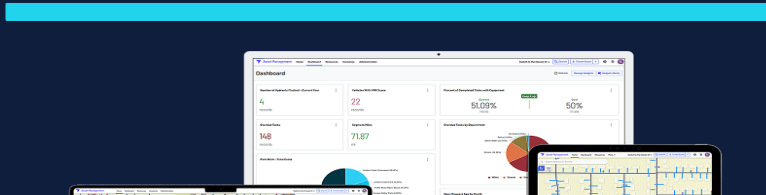


BEFORE **AFTER**


Clear Path Program
Improving sidewalks for safer, smoother, more accessible paths for everyone



Future Major Capital Efforts
Fire Station 52, Crestmoor Fields, Municipal Svcs Center, Belle Air/Lions Field Park Plan



Catalyzing Innovation
Modernize enterprise systems, including PMIS, CMMS, LMS and ERP, to improve efficiency, project delivery, service, and data-driven decisions for the future



EV Infrastructure
Future-proofing City fleet operations with EV charging infrastructure



SECTION FIVE

Next Steps & Thank Yous

Alex D. McIntyre

City Manager

Next Steps

01

June 9

**Introduce FY27
Recommended
Budget**

Staff presentation and
City Council discussion
and/or direction

02

By June 18

**Prepare City
Council Draft
Budget**

Staff incorporates
directed changes

03

June 23

**CIP Public
Hearing, Budget
Adoption**

Council formally adopts
the FY27 budget by
resolution

04

July 1

FY27 Begins

New fiscal year begins; all
FY27 appropriations
effective

BUDGET TEAM

Thank You

This budget reflects the dedicated work of teams across the organization. With sincere thanks to:

CORE BUDGET TEAM

Ana Morales	Ashley Crociani	Dan Jacobson
Joanne dela Cruz	Robert Wood	Audrey Afe-Tuufuli
Mike Ku	Henry Joves	Brenda Calara

DEPARTMENT BUDGET MANAGERS

Trisha Ortiz	Joseph Toney	Peter Gilli
Brian Adam	Jennifer Dianos	Esther Garibay
Lindsay Nieri	Matt Lee	Hae Won Ritchie
Dennis Bosch	Steve Salazar	Ross Shkuratov
Phil Woffenden	Matt Lethin	Jeremy Brandenburg
Brent Schimek	Travis Karlen	Tim Wallace
Meghan Rosin	Bill Mitchell	

Recommendation

STAFF RECOMMENDS

Provide direction to staff

on the City Manager's Recommended FY27 Budget



FOR DISCUSSION

Questions?

SCAN QR CODE
FOR THE BUDGET BOOK



LEARN MORE

sanbruno.ca.gov/finance