



The Corporation of the Township of Terrace Bay

COUNCIL MEETING AGENDA

Wednesday, June 24, 2026

2:00 PM in the Council Chamber and
<https://us02web.zoom.us/j/86066990752>

Page

1. ADDITIONS AND APPROVAL OF AGENDA ITEMS
2. DECLARATION
 - a) The Council of the Township of Terrace Bay hereby acknowledges that we are in the Robinson-Superior Treaty Territory and that the land on which we gather is the traditional territory of the Anishnaabeg and the Metis.
3. DISCLOSURE OF INTEREST
4. PRESENTATIONS
 - 4.7. FINANCE
 - a) Township of Terrace Bay 2025 Financial Statements
[DRAFT FS - Township of Terrace Bay F25](#)
 - b) Transfer of Reserves
5. CAO/CLERK
 - a) Request for fee waiver Re: *Timmins Fitness Alternatives - Mobile Pop-ups of the North*.
6. IN-CAMERA
 - a) Motion to move in-camera to discuss:
 1. One (1) matter under personal matters about an identifiable individual including municipal or local board employee, Re: CAO performance review.
 - b) One (1) matter under personal matters about an identifiable individual including municipal or local board employee, Re: CAO performance review.
 - c) Adjourn to open session.
7. NEXT MEETING
8. ADJOURNMENT

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Consolidated Financial Statements
The Corporation of the Township of
Terrace Bay

December 31, 2025

DRAFT

Statement of Administrative Responsibility

The management of The Corporation of the Township of Terrace Bay have prepared the accompanying financial statements and are responsible for their accuracy and integrity. These statements consolidate all operations for which the Township has legislative and financial responsibility. The financial statements have been prepared by management in accordance with the accounting principles generally accepted for the public sector as prescribed by the Public Sector Accounting Board [PSAB] of the CPA Canada.

In fulfilling its responsibilities and recognizing the limits inherent in all systems, the administration has developed and maintains a system of internal control designed to provide reasonable assurance that Municipal assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of the financial statements.

The Municipal Council reviews and approves the financial statements before such statements are submitted to the Ministry of Municipal Affairs and Housing and published for the residents of The Corporation of the Township of Terrace Bay. The external auditors have access to, and meet with Municipal Council to discuss their audit and the results of their examination.

The 2025 Financial Statements have been reported on by The Corporation of the Township of Terrace Bay's external auditors, Doane Grant Thornton LLP, the auditors appointed by Municipal Council. The independent auditor's report outlines the scope of their audit and their opinion on the presentation of the information included in the financial statements.

Jon Hall, CAO/Clerk

Daniel Mulligan, Treasurer/Deputy Clerk

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**The Corporation of the Township of Terrace Bay
Consolidated Statement of Financial Position**

As at December 31	2025	2024
	\$	\$
FINANCIAL ASSETS		
Cash and cash equivalents <i>[note 4]</i>	2,309,274	1,752,620
Investments <i>[note 5]</i>	3,771,286	4,055,717
Taxes receivable <i>[note 6]</i>	465,753	494,455
Accounts receivable	336,181	511,299
Total financial assets	6,882,494	6,814,091
LIABILITIES		
Due to trust funds <i>[note 3]</i>	6,985	8,236
Accounts payable and accrued liabilities	534,262	807,150
Deferred revenue <i>[note 8]</i>	1,539,232	1,455,398
Callable debt <i>[note 11]</i>	183,134	311,365
Long-term debt <i>[note 12]</i>	441,992	545,201
Asset retirement obligation <i>[note 13]</i>	1,605,946	1,535,908
Total liabilities	4,311,551	4,663,258
NET FINANCIAL ASSETS	2,570,943	2,150,833
NON-FINANCIAL ASSETS		
Tangible capital assets - net <i>[note 14] [schedule 2]</i>	33,165,422	32,757,403
Prepaid expenses	73,886	60,380
	33,239,308	32,817,783
Accumulated surplus <i>[schedule 1]</i>	35,810,251	34,968,616

See accompanying notes to the consolidated financial statements.

The Corporation of the Township of Terrace Bay Consolidated Statement of Operations and Accumulated Surplus

Year ended December 31

	2025 Budget \$ <i>[note 18]</i>	2025 Actual \$	2024 Actual \$
REVENUES [schedule 3]			
Taxation			
Residential and farm taxation	2,065,071	2,065,071	1,980,058
Commercial and industrial	1,710,412	1,710,412	1,650,529
Taxation from other governments	110,107	112,155	109,571
	3,885,590	3,887,638	3,740,158
User charges			
Water and sewer billings	1,059,644	977,556	1,026,183
Other fees and service charges	528,396	896,070	679,212
	5,473,630	5,761,264	5,445,553
Government transfers			
Government of Canada	248,695	285,714	230,945
Province of Ontario	2,891,877	2,411,235	1,937,162
Other municipalities	76,583	-	31,355
	3,217,155	2,696,949	2,199,462
Other			
Investment income	32,000	140,396	201,487
Penalties and late payment charges	85,000	81,701	89,116
Other	-	125,208	245,646
Sale of land and fuel	6,411	28,206	28,609
	123,411	375,511	564,858
Total revenues	8,814,196	8,833,724	8,209,873
EXPENSES [note 15] [schedule 3]			
General government	1,278,971	1,400,485	1,467,290
Protection to persons and property	631,541	613,429	636,847
Transportation services	1,256,131	1,184,052	1,223,108
Environmental services	1,764,422	1,678,496	1,024,856
Health services	180,226	167,627	169,918
Social and family services	222,050	250,259	206,283
Recreation and cultural services	1,813,230	1,940,471	1,835,383
Planning and development	611,435	757,270	767,550
	7,758,006	7,992,089	7,331,235
Annual surplus	1,056,190	841,635	878,638
Accumulated surplus, beginning of year	34,968,616	34,968,616	34,089,978
Accumulated surplus, end of year [schedule 1]	36,024,806	35,810,251	34,968,616

See accompanying notes to the consolidated financial statements.

**The Corporation of the Township of Terrace Bay
Consolidated Statement of Change in Net Financial
Assets**

Year ended December 31	2025 Budget \$ [note 18]	2025 Actual \$	2024 Actual \$
Annual surplus (deficit)	1,056,190	841,635	878,638
Acquisition of tangible capital assets [note 14]	(2,471,389)	(1,830,871)	(899,988)
Revaluation of tangible capital assets - ARO	-	-	(1,404,864)
Amortization of tangible capital assets	1,418,752	1,418,752	1,509,516
Proceeds on disposal of tangible capital assets	-	4,100	-
Acquisition of prepaid expenses	-	(73,886)	(60,380)
Use of prepaid expenses	-	60,380	56,664
Increase (decrease) in net financial assets	3,553	420,110	79,586
Net financial assets, beginning of year	2,150,833	2,150,833	2,071,247
Net financial assets, end of year	2,154,386	2,570,943	2,150,833

See accompanying notes to the consolidated financial statements.

The Corporation of the Township of Terrace Bay Consolidated Statement of Cash Flow

Year ended December 31	2025	2024
	\$	\$
OPERATIONS		
Annual surplus	841,635	878,638
Non-cash charges		
Amortization of tangible capital assets	1,418,752	1,509,516
Decrease in landfill closure and post-closure liabilities	-	(1,012,534)
Accretion of asset retirement obligation	70,038	131,044
	2,330,425	1,506,664
Net change in non-cash working capital balances		
(Increase) decrease in taxes receivable	28,702	(66,537)
Decrease in accounts receivable	183,914	12,136
Increase (decrease) in accounts payable and accrued liabilities	(272,888)	279,692
Increase (decrease) in deferred revenue	75,038	(63,160)
Decrease in due to trust fund	(1,251)	(5,655)
Increase in prepaid expenses	(13,506)	(3,716)
Cash provided by operating transactions	2,330,434	1,659,424
CAPITAL		
Acquisition of tangible capital assets <i>[note 14]</i>	(1,830,871)	(899,988)
Proceeds on disposal of tangible capital assets	4,100	-
Cash used in capital transactions	(1,826,771)	(899,988)
INVESTING		
Decrease (increase) in investments	284,431	(375,784)
Cash provided by (used in) investing transactions	284,431	(375,784)
FINANCING		
Repayment of long-term debt	(231,440)	(223,031)
Cash used in financing transactions	(231,440)	(223,031)
Increase in cash and cash equivalents during year	556,654	160,621
Opening cash and cash equivalents	1,752,620	1,591,999
Closing cash and cash equivalents	2,309,274	1,752,620

See accompanying notes to the consolidated financial statements.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

GENERAL

The Corporation of the Township of Terrace Bay is a municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act and related legislation.

1. ADOPTION OF NEW STANDARDS

Asset retirement obligations

Effective January 1, 2024, the Township adopted new Public Sector Accounting Standard Section PS 3280 Asset Retirement Obligations (ARO) which recognizes legal obligations associated with the retirement of tangible capital assets. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Section PS 3270 Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 was withdrawn. The financial statements of the comparative year have not been restated to reflect this change in the accounting policy, which has been applied prospectively. Under the prospective application method, all ARO incurred before and after the transition date have been recognized/adjusted in accordance with the standard. For those tangible capital assets in productive use, there was a related increase in the carrying amount of the related tangible capital asset by the same amount; for those tangible capital assets no longer in productive use, an expense was recognized for the same amount as the liability.

As a result of the adoption of this new accounting policy, the following amounts were recognized in the consolidated financial statements as at January 1, 2024:

	2024 \$
Increase in carrying amount of tangible capital assets	1,404,864
Increase in asset retirement obligation	(1,404,864)
Decrease in landfill closure and post-closure liability	1,012,534
Decrease in environmental services expense on adoption of ARO standard	(1,012,534)

2. SIGNIFICANT ACCOUNTING POLICIES

These consolidated financial statements of The Corporation of the Township of Terrace Bay are prepared by management in accordance with accounting policies generally accepted for the local government as prescribed by the Public Sector Accounting Board ("PSAB") of the CICA. The more significant of these accounting policies are as follows:

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

[a] Basis of consolidation

Reporting entity

These consolidated financial statements reflect the financial assets, liabilities, revenues and expenses, and the accumulated surplus (deficit) of the reporting entity. The reporting entity is comprised of all organizations, local boards, and committees accountable for the administration of their financial affairs and resources, to the Township, and which are owned or controlled by the Township. Accordingly, the following are consolidated in these financial statements:

Terrace Bay Public Library Board
Terrace Bay Police Service Board

All interfund balances and transactions have been eliminated.

Government partnerships

Certain organizations in which the Township participates are accounted for on a proportionate consolidation basis, consistent with the treatment for government partnerships. Under the proportionate consolidation basis of accounting, the Township pro-rata share of the assets, liabilities, revenues and expenses that are subject to shared control is combined on a line-by-line basis with similar items in the Township's financial statements. The entity that is accounted for in this manner is:

Lakeshore Natural Gas Inc.

Local boards

The financial activities of certain entities associated with the Township are not consolidated. The Township's contribution to these entities are recorded in the Consolidated Statement of Operations and Accumulated Surplus. The entities that are accounted for in this manner are:

Thunder Bay District Health Unit
The District of Thunder Bay Social Services Administration Board

Trust funds

Certain assets have been conveyed or assigned to the Township to be administered as directed by agreement or statute. The Township holds the assets for the benefit of and stand in fiduciary relationship to the beneficiaries, as a result, the trust funds and assets are excluded from their financial statements.

Accounting for school board transactions

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards, are not reflected in these consolidated financial statements.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

[b] Basis of accounting

Accrual accounting

The Township uses the accrual basis of accounting which recognizes the effect of transactions and events in the period in which the transaction and events occur, regardless of whether there has been a receipt or payment of cash or its equivalent. It recognizes a liability until the obligation or conditions of the liability is partly or wholly satisfied and recognizes an asset until the future economic benefit underlying the asset is partly or wholly used or lost.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand and balances in banks.

Investments

The Township accounts for investments using the cost method. The carrying value of an investment is written-down to its net recoverable amount if a decline in market value is judged to be other than temporary.

Pension and employee benefits

The Township accounts for its participation in the Ontario Municipal Employer Retirement System ("OMERS"), a multi-employer defined benefit plan, as a defined contribution plan. Vacation pay, sick leave liability and other post-employment benefits are charged to operations in the year earned.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the accumulated surplus, provides the change in net financial assets for the year.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

[a] Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization and write-downs, if any. Cost includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	15 to 60 years
Computer	3 to 5 years
Land improvements	20 to 40 years
Library collection	10 years
Linear assets - roads	3 to 50 years
- culverts	60 years
- sewers	50 to 60 years
- water distribution	40 to 60 years
- sidewalks	30 years
- street lighting	25 to 30 years
Machinery, equipment and furniture	8 to 15 years
Vehicles	5 to 20 years

Assets under construction are not amortized until the asset is available for productive use, at which time they are transferred to their respective tangible capital asset categories.

[b] Contribution of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of transfer.

[c] Tangible capital assets recognized at nominal value

Certain assets have been assigned a nominal value of one dollar, because of the difficulty of determining a tenable valuation. The most significant of such assets are the Township's road allowances.

[d] Capitalization of interest

The Township has a policy of capitalizing borrowing costs incurred when financing the acquisition of a tangible capital asset, for those interest costs incurred up to the date the asset goes into use, per PS 3150.17.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

[e] Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property to the Municipality are accounted for as the acquisition of a capital asset and the incurrence of an obligation. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

Reserves and reserve funds

Council segregates its accumulated surplus into various categories including reserves which are specifically for future operating and capital purposes.

Revenue recognition

User charges and fees are recognized as revenue in the period in which the related services are performed. Amounts collected for which the related services have yet to be performed are recognized as a liability and recognized as revenue when the related services are performed.

Interest is recognized as it is earned.

Investment income earned on surplus funds are reported as revenue in the period earned. Investment income earned on obligatory reserve funds is added to the fund balance and forms part of the deferred revenue balance.

Funds received, other than government transfers and tax revenue, for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general purposes are accounted for as deferred revenue on the Consolidated Statement of Financial Position. The revenue is recognized in the Consolidated Statement of Operations and Accumulated Surplus in the year in which it is used for the specified purpose.

Government transfers

Government transfers are transfers of monetary assets or tangible capital assets from a government to an individual, an organization or another government that are not the result of an exchange transaction, expected to be repaid in the future or expected to produce a direct financial return. Government transfers received are recognized in the consolidated financial statements as revenue when the transfers are authorized and all eligibility criteria have been met except when there is a stipulation that gives rise to an obligation that meets the definition of a liability. In that case, the transfer is recorded as a liability and recognized as revenue as the stipulations are met.

Government transfers made to a recipient by the Township are recorded as an expense when they are authorized and the recipient meets all eligibility criteria.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

The Township receives development charges under the authority of provincial legislation and Township by-laws (obligatory reserve funds) as well as Gas Tax proceeds from the Federal Government through the Association of Municipalities of Ontario. These funds, by their nature, are restricted in their use and, until applied to specific expenses, are recorded as deferred revenue. Amounts applied to qualifying capital projects are recorded as revenue in the fiscal period they are expended.

Taxation revenue

Taxes are recognized as assets and revenue when they meet the definition of an asset, are authorized and the taxable event occurs, which for property taxes is the period for which the tax is levied.

At each financial statement date, management evaluates the extent to which its tax receivables are ultimately collectible and valuation allowances are used to reflect tax receivables at their net recoverable amount.

At each financial statement date, management evaluates the likelihood of having to repay taxes collected under tax measures that have been deemed authorized using the concept of legislative convention and recognizes a liability when required. Related refunds are accounted for in the period in which the change in estimate occurs.

Asset retirement obligations

A liability for an asset retirement obligation is recognized when there is a legal obligation to incur retirement costs in relation to a tangible capital asset, the past transaction or event giving rise to the liability has occurred, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount can be made.

The liability is measured at the Township's best estimate of the amount required to retire a tangible capital asset at the financial statement date. The estimate includes costs directly attributable to the asset retirement activities. The costs also include post-retirement operation, maintenance and monitoring that are an integral part of the retirement of the tangible capital asset and the costs of tangible capital assets acquired as part of asset retirement activities to the extent those assets have no alternative use.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

Upon initial recognition of the liability for an asset retirement obligation, the carrying amount of the corresponding tangible capital asset is increased by the same amount. The capitalized asset retirement cost is expensed in a rational and systematic manner over the useful life of the tangible capital asset. For obligations for which there is no tangible capital asset recognized or for tangible capital assets that are no longer in productive use, the asset retirement costs are expensed immediately. Subsequently, the liability is reviewed at each financial statement reporting date and adjusted for (1) changes as a result of the passage of time with corresponding accretion expense and (2) adjusted for any revisions to the timing, amount of the original estimate of undiscounted cash flows, or the discount rate. Adjustments to the liability as a result of revisions to the timing, amount of the estimate of undiscounted cash flows or the discount rate are adjusted to the cost of the related tangible capital asset and the revised carrying amount of the related tangible capital asset is amortized except for adjustments related to tangible capital assets that are not recognized or no longer in productive use, which are expensed in the period they are incurred.

The asset retirement costs are amortized on a rational basis based on the useful life of the related asset.

A recovery related to asset retirement obligation is recognized when the recovery can be appropriately measured; reasonably estimated and it is expected that future economic benefits will be obtained. The recovery is not netted against the liability.

Financial instruments

Financial instruments are classified as either fair value, amortized cost or cost.

Financial instruments classified as fair value are initially recognized at cost and subsequently carried at fair value. Financing fees and transaction costs on financial instruments measured at fair value are expensed as incurred. Unrealized gains and losses on financial assets are recognized in the Consolidated Statement of Remeasurement Gains and Losses. Once realized, remeasurement gains and losses are transferred to the Consolidated Statement of Operations. A Consolidated Statement of Remeasurement Gains and Losses has not been included, as there are no matters to report therein.

Financial instruments classified as amortized cost are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets. The effective interest rate method allocates interest income or interest expense over the relevant period, based on the effective interest rate. Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement, provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in the Consolidated Statement of Operations.

Financial liabilities (or part of a financial liability) are removed from the Consolidated Statement of Financial Position when, and only when, they are discharged, cancelled or expire.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates and assumptions are based on management's historical experience, best knowledge of current events and actions that the Township may undertake in the future. Significant accounting estimates include valuation allowance for taxes receivable, estimated useful lives of tangible capital assets, employee benefits payable and asset retirement obligations. Actual results could differ from these estimates.

There is measurement uncertainty surrounding the estimation of liabilities for asset retirement obligations of \$1,605,946 [2024 - \$1,535,908]. These estimates are subject to uncertainty because of several factors including, but not limited to estimated settlement dates, estimated costs and change in the discount rate. These estimates are reviewed annually and, as adjustments become necessary, they are recorded in the period in which they become known.

3. TRUST FUNDS

Trust funds administered by the Township amounting to \$98,113 [2024 - \$94,588] have not been included in the Consolidated Statement of Financial Position nor have their operations been included in the Consolidated Statement of Operations and Accumulated Surplus.

4. CASH AND CASH EQUIVALENTS

	2025	2024
	\$	\$
Cash on hand	1,145	1,145
Savings account	2,308,129	1,751,475
	2,309,274	1,752,620

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

5. INVESTMENTS

The Township holds a Guaranteed Investment Certificate (GIC) totaling \$777,240 [2024 - \$4,055,717] and various Principal Protected Notes (PPN) totaling \$2,994,046 [2024 - \$nil]. The GIC carries an interest rate of 2.45% and matures December 14, 2026. The PPN's carry interest rates ranging from 4.33% to 6.03% and maturity dates ranging from 2029 to 2035.

6. TAXES RECEIVABLE

	2025	2024
	\$	\$
Property and business taxes receivable	607,309	787,211
Allowance for property and business tax arrears	(141,556)	(292,756)
	465,753	494,455

7. INTEREST IN PARTNERSHIP

On November 27, 2019, the Township of Terrace Bay along with four other municipalities, each acquired 20% ownership of Lakeshore Natural Gas Inc., whose principal business is re-gasification, sale and distribution of compressed natural gas. The carrying value of the investment is \$150,000 [2024 - \$150,000] and this amount remains payable at year-end. Due to proportionate consolidation the investment and payable are eliminated.

8. DEFERRED REVENUE

Deferred revenue set aside for specific purposes by legislation, regulation or agreement as at year-end, was comprised of the following:

	2025	2024
	\$	\$
Obligatory reserve funds		
Federal Gas Tax	377,460	439,921
Ontario Community Infrastructure Fund	1,080,873	970,860
Northern Ontario Resource Development Support Fund	8,797	-
Other deferred revenue		
Bell Tower Lease	15,520	15,520
Minister of Employment and Social Development	-	14,418
Minister of Labour, Immigration, Training and Skills Development	-	14,579
Northern Ontario Heritage Fund	56,482	-
Other	100	100
	1,539,232	1,455,398

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

The continuity of deferred revenue is as follows:

	2025			2024
	Government Transfers \$	Other \$	Total \$	Total \$
Balance, beginning of year	1,439,778	15,620	1,455,398	1,518,558
Federal Gas Tax, net change	(62,461)	-	(62,461)	6,587
Ontario Community Infrastructure Fund, net change	110,013	-	110,013	220,851
Other grant revenue, net change	27,485	-	27,485	(38,077)
Northern Ontario Resource Development Support Fund, net change	8,797	-	8,797	(252,521)
Balance, end of year	1,523,612	15,620	1,539,232	1,455,398

9. LIABILITY FOR EMPLOYEE ACCUMULATED SICK LEAVE

Under the sick leave benefit plan, unused sick leave can accumulate up to 24 days for certain eligible employees. Active employees may become entitled to that sick leave if they are unable to work due to a valid medical condition.

The liability for these accumulated days, to the extent that they have vested and could be taken by an employee on retirement, voluntary termination of employment, or his/her estate upon death amounted to approximately \$nil [2024 - \$nil]. Payments made to employees who left the Township's employment during the current year amounted to \$nil. An amount of \$nil [2024 - \$nil] has been provided for this past service liability as a reserve fund.

10. PENSION AGREEMENTS

The Township makes contributions to the Ontario Municipal Employees Retirement Fund ("OMERS"), which is a multi-employer plan, on behalf of certain members of its staff. The plan is a defined benefit plan which specifies the amount of retirement benefit to be received by the employees based on the length of service and rates of pay. Each year an independent actuary determines the funding status of OMERS Primary Pension Plan (the Plan) by comparing the actuarial value of invested assets to the estimated present value of all the pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2025. The results of this valuation disclosed total actuarial liabilities of \$151,365 million with respect to benefits accrued for services with actuarial assets at that date of \$150,043 million indicating an actuarial deficit of \$1,322 million. Because OMERS is a multi-employer plan, any Plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Township does not recognize any share of the Plan surplus or deficit.

The amount contributed to OMERS for 2025 was \$xx [2024 - \$152,750] for current service.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

11. CALLABLE DEBT

[a] The balance of callable debt on the Consolidated Statement of Financial Position is made up of the following:

	2025	2024
	\$	\$
Canadian Imperial Bank of Commerce		
Loan that is due on demand by the financial institution. If not demanded, this loan is repayable in monthly instalments of \$3,243, including interest of 1.93%, maturing April 23, 2026.	12,919	51,178
Loan that is due on demand by the financial institution. If not demanded, this loan is repayable in monthly instalments of \$8,527, including interest of 5.632%, maturing September 23, 2027.	170,215	260,187
	183,134	311,365

[b] Although the bank loans are due on demand, management does not believe that the demand features will be exercised. Scheduled repayment on the loans over the next two years are as follows:

	\$
2026	108,090
2027	75,044
	183,134

12. LONG-TERM DEBT

[a] The balance of debt reported on the Consolidated Statement of Financial Position is made up of the following:

	2025	2024
	\$	\$
Ontario Infrastructure Projects Corporation (OIPC)		
Debenture repayable in semi-annual instalments of \$58,696, including interest of 2.73%, maturing July 16, 2029.	441,992	545,201

**The Corporation of the Township of Terrace Bay
Notes to the Consolidated Financial Statements**

December 31, 2025

[b] Principal payments due within the next four years are as follows:

	\$
2026	106,045
2027	108,960
2028	111,955
2029	115,032
	441,992

[c] The long-term liabilities in [a] issued in the name of the Township received after January 1, 1993 have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ontario Ministry of Municipal Affairs and Housing.

[d] Total interest charges for debt reported on the Consolidated Statement of Operations and Accumulated Surplus are \$27,190 [2024 - \$35,598].

13. ASSET RETIREMENT OBLIGATIONS

The Township has recognized an asset retirement obligation related to closure and post-closure costs for the landfill site and asbestos removal in various township-owned buildings. A reconciliation of the aggregate carrying amount of the liability is as follows:

	2025 \$	2024 \$
Opening balance as previously reported under PS3270	-	1,012,534
Removal of PS3270 liability	-	(1,012,534)
Prospective adoption of PS3280	-	1,404,864
Opening balance as reported under PS3280	1,535,908	-
Accretion expense	70,038	131,044
Closing balance	1,605,946	1,535,908

**The Corporation of the Township of Terrace Bay
Notes to the Consolidated Financial Statements**

December 31, 2025

The liability is estimated using a present value technique that discounts the expected future expenditures. The discount rate used was based on own borrowing rate for liabilities with similar risks and maturity of 4.56% and the inflation rate used was 2%. The total undiscounted expenditures and the time period over which they are expected to be incurred is as follows:

	\$
2026	736
2027	-
2028	-
2029	-
2030	-
Thereafter	3,548,255
	3,548,991

The landfill site was opened in 1982 with a capacity of 262,775 cubic meters. As at December 31, 2025, the remaining capacity of the site is estimated at 52,080 cubic meters representing 20% of the total capacity. The open site is expected to close when it reaches capacity in 2037.

The closure and post-closure costs for the landfill site are based upon best estimates by management. Post-closure care for the open landfill site is estimated to be required for 30 years from the date of closure.

The Township owns and operates buildings that are known to have asbestos, which represents a health hazard if disturbed during renovations or upon demolition of the building and there is a legal obligation to remove it. The liability was measured using estimated costs to be incurred for the abatement of designated substances and hazardous building materials for each of the buildings.

14. TANGIBLE CAPITAL ASSETS

Schedule 2 provides information on the tangible capital assets of the Township by major asset class, as well as accumulated amortization of the assets controlled.

During the year, there were no write-downs of assets [2024 - \$nil].

Interest capitalized during 2025 was \$nil [2024 - \$nil].

There were no contributed tangible capital assets in 2025 [2024 - \$nil].

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

There were various capital assets acquired at an aggregate cost of \$1,830,871 [2024 - \$899,988], of which \$nil [2024 - \$nil] was acquired by way of long-term debt, \$nil [2024 - \$nil] through capital lease, and \$1,830,871 [2024 - \$899,988] was acquired with cash.

15. SEGMENTED INFORMATION

The Township is a diversified municipal government institution that provides a wide range of services to its citizens, including police, fire, ambulance and water. For management reporting purposes the Township's operations and activities are organized and reported by Fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Municipal services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information, along with the services they provide, are as follows:

General government

General government services are comprised of various administrative services, including the finance department, corporate services department, and Mayor and Council.

Protection to persons and property

Protection to persons and property is comprised of police services, fire services and protective inspection and control. The police services are contracted from the Ontario Provincial Police. The fire services department is responsible for fire suppression, fire prevention programs, training and education related to prevention, detection or extinguishment of fires. Protective inspection and control ensures an acceptable quality of building construction and maintenance of properties through enforcement of construction codes, building standards and by-laws for the protection of occupants.

Transportation services

Transportation services include roadways, winter control, parking and street lighting. Roadways covers the delivery of municipal public works services related to the planning, development and maintenance of roadway systems, culverts and sidewalks. Winter control includes snowplowing, sanding and salting, snow removal and flood control. Street lighting plans, develops and maintains the street lighting system.

Environmental services

Environmental services consist of waterworks, sanitary sewer, waste collection and disposal and recycling. Waterworks provides drinking water to the citizens of Terrace Bay. Sanitary sewer collects and treats wastewater. Waste collection and disposal and recycling includes the collection of solid waste, landfill site operations and waste minimization programs.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

Health services

Health services includes public health services, hospital and ambulance services. Public health services covers the Township of Terrace Bay's contribution to the activities of the Thunder Bay District Health Unit. In response to the health needs of the community, the Thunder Bay District Health Unit provides health information and prevention-related clinical services to people of all ages, advocates for healthy public policy, protects citizens by investigating reportable diseases and upholds regulations that apply to public health.

Social and family services

Social and family services include general assistance, assistance to aged persons, child care and assistance to the disabled. General assistance represents the Township's contribution to the activities of The District of Thunder Bay Social Services Administration Board ("TBDSSAB"). TBDSSAB is responsible for issuing welfare payments, Ontario Works program delivery, employment assistance services and social housing. Under assistance to aged persons, TBDSSAB is responsible for providing services to seniors.

Recreation and cultural services

Recreation and cultural services include parks, recreation programs and facilities, public library and contributions to cultural organizations. The community services department provides public services that contribute to neighbourhood development and sustainability through the provision of recreation and leisure services such as fitness and aquatic programs, the development and maintenance of various recreational facilities and the maintenance of parks and open spaces. The public library is dedicated to providing community access to local and global information resources that support lifelong learning, research and leisure activities. The Township makes contributions to various cultural organizations under specific funding programs.

Planning and development

The planning and development department manages urban development for business interest, environmental concerns, heritage matters and local neighbourhoods through city planning and community development and approval of all land development plans.

The accounting policies used in these segments are consistent with those followed in the preparation of the Consolidated Financial Statements as disclosed in note 1. For additional information see the Consolidated Schedule of Segment Disclosure [Schedule 3].

**The Corporation of the Township of Terrace Bay
Notes to the Consolidated Financial Statements**

December 31, 2025

16. RESERVES AND RESERVE FUNDS

The continuity of reserves and reserve funds which make up a part of accumulated surplus in Schedule 1 is as follows:

	2025 \$	2024 \$
Reserves		
Balance, beginning of year	210,000	210,000
Balance, end of year	210,000	210,000
Reserve funds		
Balance, beginning of year	4,384,944	3,992,401
Increases		
Transfers from operations	351,616	578,779
Interest earned	67,095	131,869
	418,711	710,648
Decreases		
Transfers to operations	336,422	318,105
Balance, end of year	4,467,233	4,384,944

Subsequent to the year-end, the general fund surplus has been decreased by an amount of \$x and transferred to reserve funds set aside for acquisition of capital assets as authorized by resolution on June 24, 2026. Had the reduction not been made, the balance of the general fund surplus would have been \$205,444.

17. DESIGNATED ASSETS

Of the financial assets reported on the Consolidated Statement of Financial Position, the Council has designated \$3,791,396 [2024 - \$4,075,219] to support reserve funds (note 15) and obligatory reserve funds (note 7).

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

18. BUDGET FIGURES

Public Sector Accounting Standards require a comparison of the results for the period with those originally planned on the same basis as that used for actual results. The fiscal plan in the Consolidated Statement of Operations and Accumulated Surplus has been adjusted to be presented on a consistent basis as actual results. Below is a reconciliation of the figures from the approved fiscal plan to the fiscal plan per the financial statements:

	Approved Fiscal Plan \$	Adjustments \$	Fiscal Plan per Financial Statements \$
Revenues			
Taxation	3,885,590	-	3,885,590
User Charges	1,588,040	-	1,588,040
Government transfers	3,217,155	-	3,217,155
Other	564,359	(440,948)	123,411
	9,255,144	(440,948)	8,814,196
Expenses			
General government	1,334,958	(55,987)	1,278,971
Protection to persons and property	650,207	(18,666)	631,541
Transportation services	1,185,337	70,794	1,256,131
Environmental services	1,832,597	(68,175)	1,764,422
Health services	180,226	-	180,226
Social and family services	222,050	-	222,050
Recreation and cultural services	2,041,366	(228,136)	1,813,230
Planning and development	1,808,403	(1,196,968)	611,435
	9,255,144	(1,497,138)	7,763,006
Annual surplus	-	1,056,190	1,051,190
Interfund transfers	(157,848)		
Capital items	2,471,389		
Accretion	(70,038)		
Debt repayments	231,439		
Amortization	(1,418,752)		
Approved surplus	1,056,190		

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

19. FINANCIAL INSTRUMENTS

Classification

The following table provides the carrying amount of information of the Township's financial instruments by category. The maximum exposure to credit risk for the financial assets would be the carrying values shown below.

Financial Instrument	2025		2024	
	Amortized Cost/Cost	Fair Value	Amortized Cost/Cost	Fair Value
	\$	\$	\$	\$
Cash and cash equivalents	2,309,274	-	1,752,620	-
Accounts receivable	336,181	-	511,299	-
Investments	3,771,286	-	4,055,717	-
Accounts payable and accrued liabilities, and due to others	541,247	-	815,386	-
Debt	625,126	-	856,566	-
	7,583,114	-	7,991,588	-

Risk disclosures

Credit risk

The Credit risk is the risk of financial loss to the Township if a debtor fails to discharge their obligation (e.g., pay the accounts receivable owing to the Township). The Township is exposed to this risk arising from its cash, investments, and accounts receivable. The Township holds its cash accounts with a federally regulated chartered bank who is insured by the Canadian Deposit Insurance Corporation. In the event of default, the Township's cash accounts are insured up to \$100,000 (2024 - \$100,000).

The Township's investment policy operates within the constraints of the investment guidelines laid out in the Municipal Act which puts limits on the types of investments the Township may invest in, lays out composition of its investment portfolio, specifies the bond quality limits and issuer type limits and general guidelines for geographical exposure. The Act permits the Township's funds to be invested in bonds issued by the Government of Canada or a Canadian province having a rating of A or better, or corporate investments having a rating of AAA (high) or better. It also limits its investments in pooled funds to Canadian money market funds and bond funds.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

Accounts receivable is primarily due from government, and corporations and individuals. Credit risk is mitigated by the highly diversified nature of the debtors and other customers. The Township measures its exposure to credit risk based on how long the amounts have been outstanding. An allowance is set up based on the Township's historical experience regarding collections. There were no changes in exposures to credit risk during the period. The amounts outstanding at year end were as follows:

	2025					Total
	Current	31-60 Days	61-90 Days	91-120 Days	Over 120 Days	
	\$	\$	\$	\$	\$	\$
Government receivables	181,990		-	-	-	181,990
Other accounts receivable	154,191		-	-	-	154,191
Total	336,181		-	-	-	336,181
Less						
Other receivable allowance	-		-	-	-	-
Net receivable	336,181		-	-	-	336,181

	2024					Total
	Current	31-60 Days	61-90 Days	91-120 Days	Over 120 Days	
	\$	\$	\$	\$	\$	\$
Government receivables	412,896		-	-	-	412,896
Other accounts receivable	98,403		-	-	-	98,403
Total	511,299		-	-	-	511,299
Less						
Other receivable allowance	-		-	-	-	-
Net receivable	511,299		-	-	-	511,299

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

Liquidity risk

Liquidity risk is the risk that the Township will not be able to meet all cash outflow obligations as they come due. The Township mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise. The following table sets out the expected maturities, representing undiscounted cash-flows of its financial liabilities:

	2025				Total
	Within 1 Year	1-2 Years	2-5 Years	Over 5 Years	
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	534,262	-	-	-	534,262
Due to trust funds	6,985	-	-	-	6,985
Callable debt	108,090	75,044	-	-	183,134
Long-term debt	106,045	220,915	115,032	-	441,992
Total	755,382	295,959	115,032	-	1,166,373

	2024				Total
	Within 1 Year	1-2 Years	2-5 Years	Over 5 Years	
	\$	\$	\$	\$	\$
Accounts payable and accrued liabilities	807,150	-	-	-	807,150
Due to trust funds	8,236	-	-	-	8,236
Callable debt	128,231	183,134	75,044	-	386,409
Long-term debt	103,208	215,005	228,988	-	547,201
Total	1,046,825	398,139	304,032	-	1,748,996

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Township operates within the constraints of the investment guidelines in the Ontario Municipal Act. The investment portfolio consists of one GIC with a fixed interest rate and a portfolio of fixed income securities with fixed interest rates and PPNs which is managed by CIBC Private Wealth, monitored by management, and annually reported to Council in accordance with the Township's investment policy.

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in the fair value or future cash flows of financial instruments because of changes in market interest rates. The Municipality is exposed to this risk through its debt. There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

The Corporation of the Township of Terrace Bay Notes to the Consolidated Financial Statements

December 31, 2025

20. CONTRACTUAL OBLIGATIONS

The Township has entered into an agreement for operation and maintenance services for water and wastewater facilities which expires December 31, 2029. The required contractual payments over the remaining life of the contract are as follows:

	\$
2026	210,327
2027	213,385
2028	216,533
2029	219,776
	<hr/> 860,021

The Township has entered into an agreement for police services which expires December 31, 2026. The estimated contractual payment in the next fiscal year totals \$307,205 plus an adjustment for inflation annually over the term of the contract.

21. TEMPORARY LOANS

The Township has available a line of credit of \$800,000 [2024 - \$800,000] for which the Township has provided a general security agreement of which \$nil [2024 - \$nil] was borrowed at year-end. Interest on the line of credit is calculated at bank prime rate at year-end.

22. CONTINGENCIES

There are outstanding claims and litigation pending against the Township for which the amount of settlement, if any, is not determinable and will be charged to expenses when determined.

23. COMPARATIVE FIGURES

Certain comparatives have been reclassified to conform with current year's presentation.

24. SUBSEQUENT EVENTS

Subsequent to year-end the Township entered into an agreement with Infrastructure Ontario to borrow up to \$6M to finance the construction of the new Superior North EMS base which will be owned by the Township and leased by the City of Thunder Bay. Once construction of the new base is complete, the debenture will be repayable to Infrastructure Ontario over 30 years, and the lease agreement with the City of Thunder Bay will commence for a 30-year period. The lease payments received from the City of Thunder Bay will serve to fund the principal and interest payments on the debentures incurred for the base construction.

**The Corporation of the Township of Terrace Bay
Schedule 1
Consolidated Schedule of Accumulated Surplus**

Year ended December 31	2025	2024
	\$	\$
Surplus (deficit)		
General fund	205,444	-
Library	(6,776)	8,743
Invested in tangible capital assets	33,165,422	32,757,403
Unfunded		
Long-term liabilities	(625,126)	(856,566)
Asset retirement obligations	(1,605,946)	(1,535,908)
Total surplus	31,133,018	30,373,672
Reserves set aside for specific purposes by Council		
For working capital	210,000	210,000
Total reserves	210,000	210,000
Reserve funds set aside for specific purposes by Council		
For acquisition of capital assets	4,462,168	4,371,963
For municipal accommodation tax liability	5,065	12,981
Total reserve funds	4,467,233	4,384,944
Accumulated surplus	35,810,251	34,968,616

**The Corporation of the Township of Terrace Bay
Consolidated Schedule of Tangible Capital Assets**

Schedule 2

Year ended December 31, 2025

	General							Infrastructure	Assets under	Totals	
	Land \$	Land Improvements \$	Buildings \$	Vehicles \$	Computer \$	Machinery, Equipment and Furniture \$	Library Collections \$	Linear Assets \$	Construction \$	2025 \$	2024 \$
COST											
Balance, beginning of year	5,006,019	2,359,568	20,117,312	3,604,954	173,467	5,064,721	153,950	23,724,303	189,405	60,393,699	58,088,847
Add											
Additions during the year	-	-	69,382	62,476	-	658,796	12,931	-	1,027,286	1,830,871	899,988
Transfers in	-	-	986,444	-	-	-	-	-	-	986,444	36,289
Revaluation of tangible capital assets - ARO	-	-	-	-	-	-	-	-	-	-	1,404,864
Less											
Disposals in the year	(4,100)	-	-	-	-	-	(13,433)	-	-	(17,533)	(113,792)
Transfers out	-	-	-	-	-	-	-	-	986,444	986,444	36,289
Balance, end of year	5,001,919	2,359,568	21,173,138	3,667,430	173,467	5,723,517	153,448	23,724,303	230,247	62,207,037	60,279,907
ACCUMULATED AMORTIZATION											
Balance, beginning of year	-	1,138,202	10,279,164	2,531,110	173,467	3,506,681	94,893	9,912,779	-	27,636,296	26,126,780
Add											
Amortization during the year	-	103,607	553,482	125,962	-	193,378	12,085	430,238	-	1,418,752	1,509,516
Disposals in the year	-	-	-	-	-	-	(13,433)	-	-	(13,433)	(113,792)
Balance, end of year	-	1,241,809	10,832,646	2,657,072	173,467	3,700,059	93,545	10,343,017	-	29,041,615	27,522,504
Net book value, beginning of year	5,006,019	1,221,366	9,838,148	1,073,844	-	1,558,040	59,057	13,811,524	189,405	32,757,403	31,962,067
Net book value, end of year	5,001,919	1,117,759	10,340,492	1,010,358	-	2,023,458	59,903	13,381,286	230,247	33,165,422	32,757,403

**The Corporation of the Township of Terrace Bay
Consolidated Schedule of Segment Disclosure**

Schedule 3

Year ended December 31, 2025

	General Government		Protection to Persons and Property		Transportation Services		Environmental Services		Health Services	
	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$
Revenues										
Taxation	3,887,638	3,740,158	-	-	-	-	-	-	-	-
Government transfers	1,218,375	1,056,536	-	172,624	169,225	340,775	218,916	139,148	-	-
User fees and service charges	94,929	39,811	71,353	50,189	38,059	11,172	1,310,478	1,265,854	21,415	18,665
Other municipalities	-	-	-	-	-	-	-	31,355	-	-
Other revenues	29,163	16,608	-	-	-	-	124,251	257,647	-	-
Interest income - general	151,536	155,755	-	-	-	-	3,466	2,979	-	-
Interest income - reserves and reserve funds	67,095	131,869	-	-	-	-	-	-	-	-
Gain on disposal of tangible capital assets	-	-	-	-	-	-	-	-	-	-
	5,448,736	5,140,737	71,353	222,813	207,284	351,947	1,657,111	1,696,983	21,415	18,665
Expenses										
Salaries, wages and employee benefits	620,788	629,487	120,010	115,169	472,338	429,908	257,762	242,495	2,734	9,730
Long-term debt charges	-	-	-	-	13,006	18,653	14,184	16,945	-	-
Materials	411,524	321,241	110,844	148,252	330,219	407,495	525,016	(318,966)	8,111	5,146
Contracted services	210,184	312,261	318,741	311,181	2,964	3,935	301,499	349,557	115,978	116,180
Rent	-	-	-	-	-	-	-	-	-	-
Other	142,376	181,541	-	-	-	-	-	-	40,804	38,862
Accretion	3,501	6,552	31	58	-	-	61,596	115,250	-	-
Amortization	12,112	16,208	63,803	62,187	365,525	363,117	518,439	619,575	-	-
	1,400,485	1,467,290	613,429	636,847	1,184,052	1,223,108	1,678,496	1,024,856	167,627	169,918
Annual surplus (deficit)	4,048,251	3,673,447	(542,076)	(414,034)	(976,768)	(871,161)	(21,385)	672,127	(146,212)	(151,253)

**The Corporation of the Township of Terrace Bay
Consolidated Schedule of Segment Disclosure**

Schedule 3 (continued)

Year ended December 31, 2025

	Social and Family Services		Recreation and Cultural Services		Planning and Development		Total	
	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$	2025 \$	2024 \$
Revenues								
Taxation	-	-	-	-	-	-	3,887,638	3,740,158
Government transfers	114,363	115,339	387,206	78,713	588,864	264,972	2,696,949	2,168,107
User fees and service charges	17,816	4,029	262,817	269,502	56,759	46,173	1,873,626	1,705,395
Other municipalities	-	-	-	-	-	-	-	31,355
Other revenues	-	-	-	-	-	-	153,414	274,255
Interest income - general	-	-	-	-	-	-	155,002	158,734
Interest income - reserves and reserve funds	-	-	-	-	-	-	67,095	131,869
	132,179	119,368	650,023	348,215	645,623	311,145	8,833,724	8,209,873
Expenses								
Salaries, wages and employee benefits	-	-	861,771	859,449	337,229	354,514	2,672,632	2,640,752
Long-term debt charges	-	-	-	-	-	-	27,190	35,598
Materials	61,235	21,155	779,344	674,507	163,104	156,771	2,389,397	1,415,601
Contracted services	-	-	4,604	8,931	52,497	53,340	1,006,467	1,155,385
Rent	-	-	30,308	30,308	-	-	30,308	30,308
Other	189,024	185,128	-	-	5,101	7,500	377,305	413,031
Accretion	-	-	3,235	6,052	1,675	3,132	70,038	131,044
Amortization	-	-	261,209	256,136	197,664	192,293	1,418,752	1,509,516
	250,259	206,283	1,940,471	1,835,383	757,270	767,550	7,992,089	7,331,235
Annual surplus (deficit)	(118,080)	(86,915)	(1,290,448)	(1,487,168)	(111,647)	(456,405)	841,635	878,638

Schedule 4

The Corporation of the Township of Terrace Bay Consolidated Schedule of Library Revenues and Expenses

(Unaudited)

Year ended December 31

	2025	2025	2024
	Budget	Actual	Actual
	\$	\$	\$
REVENUES			
Municipal contribution	231,329	231,329	221,143
Province of Ontario grants			
Library services	7,098	6,565	11,309
Other	300	943	320
Fines	500	349	496
Miscellaneous	3,000	3,464	3,200
Total revenues	242,227	242,650	236,468
EXPENSES			
Administrative and general	13,837	8,400	13,503
Amortization	12,306	12,306	12,843
Fringe benefits	36,052	41,703	37,595
Furniture, equipment and maintenance	5,900	11,194	5,691
Insurance	2,737	2,857	2,605
Library periodicals	1,500	1,754	1,829
Office supplies	1,500	1,168	1,421
Rent	21,194	30,308	30,308
Salaries	155,757	147,854	140,637
	250,783	257,544	246,432
Annual deficit	(8,556)	(14,894)	(9,964)